

NOTICE OF MEETING

ADULTS & HEALTH SCRUTINY PANEL

Thursday, 21st July, 2022, 6.30 pm - Westbury Room - George Meehan House, 294 High Road, N22 8JZ

(To watch the live meeting click [here](#) or watch the recording [here](#))

Members: Councillors Pippa Connor (Chair), Anna Abela, Cathy Brennan, Yannis Gourtsoyannis, Thayahlan Iyngkaran, Felicia Opoku and Sheila Peacock

Co-optees/Non Voting Members: Helena Kania and Ali Amasyali

Quorum: 3

1. FILMING AT MEETINGS

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The chair of the meeting has the discretion to terminate or suspend filming or recording, if in his or her opinion continuation of the filming, recording or reporting would disrupt or prejudice the proceedings, infringe the rights of any individual or may lead to the breach of a legal obligation by the Council.

2. APOLOGIES FOR ABSENCE

3. ITEMS OF URGENT BUSINESS

The Chair will consider the admission of any late items of urgent business (late items will be considered under the agenda item where they appear. New items will be dealt with as noted below).

4. DECLARATIONS OF INTEREST

A Member with a disclosable pecuniary interest or a prejudicial interest in a matter who attends a meeting of the authority at which the matter is considered:

(i) must disclose the interest at the start of the meeting or when the interest becomes apparent, and

(ii) may not participate in any discussion or vote on the matter and must withdraw from the meeting room.

A member who discloses at a meeting a disclosable pecuniary interest which is not registered in the Members' Register of Interests or the subject of a pending notification must notify the Monitoring Officer of the interest within 28 days of the disclosure.

Disclosable pecuniary interests, personal interests and prejudicial interest are defined at Paragraphs 5-7 and Appendix A of the Members' Code of Conduct.

5. DEPUTATIONS/PETITIONS/ PRESENTATIONS/ QUESTIONS

To consider any requests received in accordance with Part 4, Section B, Paragraph 29 of the Council's Constitution.

6. MINUTES (PAGES 1 - 10)

To approve the minutes of the previous meeting.

7. TERMS OF REFERENCE AND MEMBERSHIP (PAGES 11 - 48)

To note the terms of reference and membership of the Panel.

8. APPOINTMENT OF NON-VOTING CO-OPTED MEMBERS (PAGES 49 - 52)

To provide formal approval of the appointment of non-voting co-opted Members of the panel for 2022/23.

9. PLACE BASED PARTNERSHIP FOR HEALTH AND CARE (PAGES 53 - 68)

To receive an overview of the development of the Haringey Borough Partnership for Health and Care and how it fits in with the wider Integrated Care System for North Central London.

10. CABINET MEMBER QUESTIONS

An opportunity to question the Cabinet Member for Health, Social Care and Well-being, Cllr Lucia das Neves, on developments within her portfolio.

11. WORK PROGRAMME UPDATE (PAGES 69 - 70)

To consider any additions or amendments to the Panel's work programme for 2022/23.

12. NEW ITEMS OF URGENT BUSINESS

To consider any items admitted at item 3 above.

13. DATES OF FUTURE MEETINGS

- 15th September 2022 (6:30pm)
- 17th November 2022 (6:30pm)
- 8th December 2022 (6:30pm)
- 13th March 2022 (6:30pm)

Dominic O'Brien, Principal Scrutiny Officer, dominic.obrien@haringey.gov.uk
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Fiona Alderman
Head of Legal & Governance (Monitoring Officer)
River Park House, 225 High Road, Wood Green, N22 8HQ

Wednesday, 13 July 2022

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**MINUTES OF THE MEETING OF THE ADULTS & HEALTH
SCRUTINY PANEL HELD ON THURSDAY 3RD MARCH 2022,
6.30pm - 9.20pm**

PRESENT:

Councillors: Pippa Connor (Chair), Mark Blake and Eldridge Culverwell

Non-voting/co-opted members: Ali Amasyali

44. FILMING AT MEETINGS

The Chair referred Members present to agenda Item 1 as shown on the agenda in respect of filming at this meeting, and Members noted the information contained therein'.

45. APOLOGIES FOR ABSENCE

Apologies for absence were received from Cllr Nick da Costa, Cllr Mahir Demir, Cllr Sheila Peacock and Helena Kania.

46. ITEMS OF URGENT BUSINESS

None.

47. DECLARATIONS OF INTEREST

Cllr Pippa Connor declared an interest by virtue of her membership of the Royal College of Nursing.

Cllr Pippa Connor declared an interest by virtue of her sister working as a GP in Tottenham.

48. DEPUTATIONS/PETITIONS/ PRESENTATIONS/ QUESTIONS

None.

49. MINUTES

Cllr Connor referred to an action point at the bottom of page 4 of the minutes which was a request for further information to illustrate the different elements of the 2022/23

budget so that the changes to the base budget from 2021/22 were made clear. It was noted that this had been addressed through the Cabinet response to the budget scrutiny recommendations which can be found in Appendix 9 of Item 732 of the Cabinet meeting held on 8th February 2022. (Link: [Appendix 9 Budget Scrutiny Recommendations 2021-22.pdf \(haringey.gov.uk\)](#))

The minutes of the previous meeting were approved as an accurate record.

RESOLVED – That the minutes of the meeting held on 16th December 2021 be approved as an accurate record.

50. WORKING TOWARDS MENTAL HEALTH AND WELLBEING

Dr Chantelle Fatania, Consultant in Public Health, presented slides on this item with an update on the Great Mental Health Programme in Haringey. She described the programme as an ambitious, innovative and collaborative wellbeing initiative that had been launched in October 2021. The overall programme consisted of seven prevention and promotion initiatives delivered by different organisations including through face-to-face and digital support. Haringey was one of 40 local authorities which had been successful in securing funding from the Better Mental Health Fund and this was being used to support the programme.

As part of the programme, an initiative called Community Protect was delivering wellbeing activities in the central and eastern areas of the borough. The priority groups for engagement were:

- BAME people
- Residents whose first language is not English
- Homeless people and rough sleepers
- Low-income households
- People with autism and learning disabilities
- Older people
- Young people who are NEET

In terms of the other initiatives:

- MIND in Haringey were delivering a bereavement support programme with activities including grief workshops, a bereavement support group, a telephone support line and access to qualified counsellors.
- A parenting programme was being delivered by ABC Parents working with a groups such as single parents and parents who speak limited English.
- A case worker had been commissioned to deliver interventions to identify and support victims of domestic violence, write safety plans and offer information and advocacy on issues such as housing, welfare, benefits, legal rights and child protection.

- Community Navigators would work with residents in Northumberland Park to improve their mental health and wellbeing, directing residents to support and building a befriending network.
- A targeted communications campaign was designed to increase reach and equity of local mental services and resources.
- The digital offer was being improved in partnership with Good Thinking, which was a digital well-being resource run across London. There were specific resources for young people, people who had been bereaved, employers/employees and faith communities.

As part of the programme, a Great Mental Health Day event was held on 28th January 2022 which aimed to:

- Raise awareness of local and regional mental health services, community organisations and activities.
- Challenge stigma often associated with mental health and asking for help.
- Encourage open conversations about mental health and wellbeing.
- Signpost people to the most appropriate form of advice for them.

The Great Mental Health Day initiative originated in Haringey but was also replicated in other London Boroughs. In Haringey, 18 events were held and at least 337 residents interacted with the physical and virtual activities. There were also over 60 events listed on the Thrive LDN website covering most boroughs in London which included exercise classes, meditation, wellbeing walks, coffee mornings and workshops to discuss mental health and wellbeing.

Co-production was an important part of the Great Mental Health in Haringey. For example, Good Thinking were co-producing culturally competent materials specific to Haringey. Mind in Haringey hosted a quarterly steering group for delivery partners and interested stakeholders to gain knowledge of how individual community groups experience bereavement and access services.

The evaluation of outcomes would be conducted by collecting qualitative and quantitative data with the programme due to run until October 2022. The Community Protect element of the programme was being evaluated by the National Institute for Health Research (NIHR). Haringey Council had also committed to signing up to the Prevention Concordat, a national multiagency collaboration based on taking a prevention-focused approach to mental health.

Dr Chantelle Fatania and others then responded to questions from the Panel:

- Asked by Cllr Connor about the co-production approach for the establishment of the project, Dr Fatania said that the initial turnaround for the funding application was less than two weeks so co-production wasn't possible at that stage. However, co-production was part of the overall approach. For example, the work with Good Thinking, was a London-wide initiative through a digital

platform that co-produces resources with Londoners and with faith-based forums. Cllr das Neves, Cabinet Member for Health, Social Care and Well-being, added that a lot of services are peer-informed and that sometimes it was not possible or appropriate for services users to directly inform service delivery. However, where it was possible then service users would inform the Council on what works and what doesn't and how services could learn and adapt from that input.

- Cllr Connor asked whether the Joint Partnership Board would be involved in this process. Lynette Charles, CEO of Mind in Haringey, said that they had been closely working with grassroots organisations as part of the Community Protect project, including throughout the lockdown period. This had involved not just co-producing but also co-delivering services. When the Great Mental Health Programme was established, this had been very welcome because there was already some partnership work going on and this enabled the support to be developed a lot further.
- Cllr Mark Blake asked about the funding source for programme, noting that it was time-limited. Dr Will Maimaris, Director for Public Health, confirmed that this was from the Better Mental Health Fund which came from Public Health England.
- Cllr Blake emphasised his concerns about the extent of mental health issues in the criminal justice system. Cllr Blake also commented that accessibility of mental health services could be very problematic, particularly for BAME communities. Will Maimaris commented that the scope of the Great Mental Health Programme funding was limited to support a broad community-based prevention programme but acknowledged the importance of the wider challenges that he raised relating to mental health services.
- Cllr Connor noted that there was currently an ongoing Mental Health Services review for the North Central London (NCL) area and asked how this related to the evaluation work been carried out for the Great Mental Health Programme. Will Maimaris, said that there was no explicit link to the Mental Health Services review currently but they could consider feeding into this. **(ACTION)**
- Cllr Connor raised mental health support for young people in schools commenting that funding for this was not currently reaching the whole of the borough. Charlotte Pomery, Assistant Director for Commissioning, responded that the Children & Young People's Mental Health & Well-being Transformation Plan had identified the need to expand the offer into schools across the Borough. This was also part of the emerging core offer for the Mental Health Services review so it had been identified as a key priority that needed to be resourced as part of prevention and early intervention. The aim was to have a single approach across the whole of the NCL area.

Cllr Connor thanked everyone who had contributed to the discussion, noting the success of the Great Mental Health Day and commenting that it was welcome to see the wide range of initiatives in this area.

Noting the positive comments made by Charlotte Pomery on mental health support for young people in schools, the Panel recommended that this support be implemented borough-wide as soon as possible. **(ACTION)**

RESOLVED – That the Panel recommends that mental health support for young people in schools should be implemented across the whole Borough as soon as possible.

51. LIVING THROUGH LOCKDOWN - COUNCIL RESPONSE

Charlotte Pomery, Assistant Director for Commissioning, introduced this item noting the apologies from Helena Kania because this was a joint response from the Council and the Joint Partnership Board.

Charlotte Pomery said that the Living Through Lockdown report conveyed the experience of vulnerable residents and those with additional needs during the first Covid-19 lockdown and made recommendations on how services were delivered. There was a co-production working group in place which involved members from the various reference groups of the Joint Partnership Board and this working group would continue to operate. The working group was chaired by Helena Kania with around eight members as well as representatives of the Council and the Clinical Commissioning Group and there were minutes taken by Public Voice.

Charlotte Pomery explained that there were a series of headline points responding to the recommendations of the report, a selection of which were then discussed:

The first section was on better and faster communication. Charlotte Pomery acknowledged that this was critical in the first lockdown and that there had been a significant amount of work on improving digital communications and digital inclusion, investing in roles such as community champions and the community newsroom and a stronger focus on communication in community languages and easy read. Cllr Connor observed that the feedback from some service users was that they weren't always sure what was happening and didn't feel that they had sufficient access to information. She asked what had changed as a result of this feedback. Charlotte Pomery said that the response was all about changing ways of working and the communications model in areas such as community champions and the emphasis on co-production were examples of the long-term shift in this area. Beverley Tarka, Director for Adults & Health, added that the shift in communications was part of an ongoing journey which

included the new locality-based working approach which had been a topic of discussion at previous Panel meetings.

Another recommendation was on default financial assistance where it had been felt that, if steps had been taken to reduce a financial burden, this should be applied automatically rather than by requiring individuals to apply. Charlotte Pomery said that this was possible in some areas where this had been implemented but not in others such as where a means-tests was necessary.

On Care Assessments and Annual Reviews, there had been a recommendation on non-digital routes to care and assessment. Charlotte Pomery said it was agreed that there should be dual offers of face-to-face and digital services and that this had now been in place for some time wherever possible. She acknowledged that there was still some debate about the balance between people preferring face-to-face access (due to lack of confidence with digital services) and people preferring digital access (due to concerns about Covid-19). Cllr Connor noted that, according to the report, this dual approach was a strain on services and asked whether this was impacting on timescales for care assessments. Beverley Tarka added that there had been delays to the social care assessment waiting list caused by Covid-19 and that, while the Council triages and prioritises cases to manage the waiting lists, this was part of the argument to central Government on appropriate funding for social care. She confirmed that there were some performance statistics on this issue that could be shared with the Panel. **(ACTION)** Cllr das Neves suggested that this information should be provided to the Panel on a regular basis. Charlotte Pomery confirmed that a recommendation on sharing information on backlogs and plans to address this with the Joint Partnership Board had been agreed.

On a recommendation that Haringey Council should ensure that they contact all those with a learning difficulty, Charlotte Pomery observed that while some contact lists were available (such as those registered with their GP) and the Council did seek to contact all known vulnerable residents, there was no single register of everyone with a learning disability in the Borough.

On the Carers and Caring section, Charlotte Pomery noted that the recommendations in this section were being picked up through the Carers' Strategy work and that there was already a Carers' Strategy Implementation Action Group in place, as had previously been discussed with the Panel. This involved members from the JPB Carers' Reference Group but included a wider group of carers as well. They had emphasised good communication and respite as priority issues.

Charlotte Pomery said that there had been no break in home care provision during the pandemic, though obviously there had been anxieties from some users about people coming into their households. There had been some reduction in demand for day

services due to concerns about Covid-19, so there was more work to do in future on encouraging and enabling people back into day services.

On the Mental Health and Wellbeing section, Charlotte Pomery said that the huge impact of the pandemic on mental health in the community was widely acknowledged and that the response in this area included some excellent work on bereavement counselling through the Community Bereavement Framework and the wider community-based initiatives described in the previous agenda item.

On the Housing and Sheltered Accommodation section, there were recommendations on Personal Protective Equipment (PPE) and on plans to reduce evictions. It was recognised that sheltered housing was an important element of supporting vulnerable residents. It had been proposed that this area be the topic of a wider discussion with the Joint Partnership Board. She also noted that the Scrutiny Panel had recently been doing a Review on sheltered housing which could potentially feed into the wider debate on this.

On the Care Homes section, Charlotte Pomery said that communications with care homes had improved but a major challenge had been the national guidance for care homes which changed very frequently and made it difficult to keep families connected. Funding had been provided through the NHS and central Government on digital technology for residents to help enable them to keep in touch with friends and family. Cllr Connor observed that residents had reported frustrations with the inconsistencies in the visiting rules during the pandemic across different care homes in the Borough. Will Maimaris acknowledged that there was some local flexibility with different contexts in different care homes and that the Council had strengthened relationships with the care homes and had tried to support visiting where possible. Cllr das Neves observed that this was a national issue and that some large care providers had taken a particular stance on all of their homes.

On the Parks and Recreation section, Charlotte Pomery said that some interested points had been raised on how to ensure that vulnerable residents could access parks and open spaces. Safety and parking were issues that had come through strongly. The Council was developing a new Parks and Green Spaces Strategy and was keen to ensure that the Joint Partnership Board was actively involved in this. She added that the Joint Partnership Board was also closely involved in discussions on parking enforcement more widely as this had been a concern during the pandemic for blue badge holders.

On the Personal Budgets and Assistants section, Charlotte Pomery said that had been particular concerns about the free availability of PPE for personal assistants.

On Food Provision, Charlotte Pomery said that there was a strong food network and so the mechanisms for food delivery were now in place should they need to be

expanded again in future. A food strategy would also be developed shortly with partners.

Cllr Connor thanked everyone involved in developing the response and proposed that a further update be provided to the Panel in 2022/23 (potentially at the September 2022 meeting), noting that input from NHS colleagues would also be welcome.

(ACTION)

52. CABINET MEMBERS QUESTIONS

Cllr das Neves, Cabinet Member for Health, Social Care and Well-being, introduced this item with an update on some key issues:

- The Canning Crescent Mental Health Centre was due to open in June/July with more bed space for people in crisis, a community café and the safe haven run by Mind all in an accessible location.
- On Covid, a lot of the government financial support would be dropping away and that, in this new phase, the Council would be looking at the learning from the pandemic and how to further develop outreach to increase vaccination rates.
- There had been a lot of work on health and care integration with new legislation and guidance and changes to the Borough Partnership (including co-production) with Integrated Care Systems expected to begin in July.
- The work on place-based hubs was progressing, starting with Northumberland Park, and bringing the Council's presence into the community was vital, particularly following years of austerity cuts.
- The prevention of Violence Against Women and Girls (VAWG) was a significant priority and there had been a commitment to increase funding in recognition of the scale of the issue, including the rise in domestic abuse during the pandemic. There were also new measures expected on lighting and surveillance, including in Finsbury Park.
- New efforts were being made to improve work on aid and adaptations, particularly on communications and on resourcing in areas such as occupational therapists and surveyors (though this was a wider regional and national problem).
- The ongoing integration work with Homes for Haringey (HfH) would include the links between health and care and HfH services such as sheltered housing.
- There was a large capital programme which including a project to support women experiencing homelessness/rough sleeping and women experiencing domestic abuse. The capital programme also included Osborne Grove Nursing Home where the co-production had been of a high standard. 57 White Hart Lane was a project with the NHS to provide care and support for young people with complex needs and this was in the early stage of development.

Cllr das Neves and senior officers then responded to questions from the Panel:

- Asked by Cllr Culverwell for her view on priorities for scrutiny, Cllr das Neves responded that tracking the data on a regular basis, as previously mentioned, would be her suggestion.
- Asked by Ali Amasyali whether services were back to normal operation yet after Covid, Cllr das Neves said that a lot of services had functioned throughout the pandemic. However, some residents were still reluctant to engage with services face-to-face, there was still some backlog in certain areas and there were also now higher levels of demand in some areas.
- Ali Amasyali asked for statistics on the typical timescales for aids and adaptations to be implemented after an application. Beverley Tarka responded that pre-Covid it could typically take 12 months for a standard adaptation to be completed. An additional challenge since then included supply and demand issues which were causing delays and this was unfortunately likely to remain the case for some time to come. The Council recognised that communication with residents about progress on their application was particularly important in such circumstances. Cllr Blake asked about the use of suppliers and contractors and suggested that data on how the delays in this area had changed over the last few years could be brought to a future meeting. **(ACTION)** Beverley Tarka added that the Council used the Dynamic Purchasing System (DPS) to obtain contractors. Charlotte Pomery said that local suppliers were used in some circumstances but this would often depend on specialisms and the scale of the work required. Asked by Cllr Blake whether there was any collaboration with other Boroughs on suppliers, Charlotte Pomery commented that there was some work with other London Boroughs on specialised equipment to bring down costs. Additional costs had resulted from the impact of Brexit, increases in demand and rises in inflation.
- Cllr Connor asked about the decrease in the base Adults budget in 2022/23 as had been observed during the recent budget scrutiny exercise. Cllr das Neves said that £6m of additional funding had been provided in recognition of the increased need that was anticipated. She added that a written response would be provided to the Panel on the specific figures that Cllr Connor raised from the budget scrutiny. **(ACTION)**
- Asked by Cllr Connor about funding for VAWG initiatives in schools, Cllr das Neves acknowledged that the budgets were an issue and so was the ability for schools to manage new initiatives given their recent focus on recovering from the pandemic. There was also some ongoing work with young people on a VAWG campaign with videos to challenge victim-blaming attitudes.
- Cllr Connor noted that Panel Members had visited sheltered housing schemes in the Borough recently and had expressed concerns that people with very high needs were placed with older residents. Cllr das Neves said that she was aware of these concerns and agreed about the importance of sheltered housing residents feeling safe. She committed to an additional written response on this issue. **(ACTION)** Charlotte Pomery observed that there may be further work to

do to consider particular designation of schemes for particular needs. Cllr Blake added that he had picked up concerns from residents that the criteria for admissions to sheltered housing appeared to have changed towards residents with high needs rather than those who were mainly independent but needed some limited support.

- Cllr Connor reiterated her concerns from earlier in the meeting about funding for mental health support for young people in schools so that this was provided across the whole of the borough. Cllr das Neves agreed that this was a concern and said that she would raise this with Cllr Zena Brabazon, Cabinet Member for Children, Schools and Families and would provide a written response to the Panel. **(ACTION)**

CHAIR: Councillor Pippa Connor

Signed by Chair

Date

Report for: Adults and Health Scrutiny Panel – 21 July 2022

Title: Terms of Reference and Membership

Report

authorised by: Ayshe Simsek, Democratic Services and Scrutiny Manager

Lead Officer: Dominic O'Brien, Principal Scrutiny Officer

Tel: 020 8489 5896, E-mail: dominic.obrien@haringey.gov.uk

Ward(s) affected: N/A

Report for Key/

Non-Key Decision: N/A

1. Describe the issue under consideration

1.1 This report sets out the terms of reference and membership for the Overview and Scrutiny Committee and the Scrutiny Panels for 2022/23.

2. Recommendations

2.1 The Panel is asked to:

(a) Note the terms of reference (**Appendix A**), and protocols for the Overview and Scrutiny Committee and its Panels (**Appendix B**) and non-voting co-opted Members on Scrutiny Panels (**Appendix C**);

(b) Note the policy areas/remits and membership for each Scrutiny Panel for 2022/23 (**Appendix D**).

3. Overview and Scrutiny Committee

3.1 As agreed by Council on 23 May 2022, the membership of the Overview and Scrutiny Committee for 2022/23 will be:

- Cllr John Bevan (Chair);
- Cllr Pippa Connor (Vice-Chair);
- Cllr Makbule Gunes;
- Cllr Michelle Simmons-Safo;
- Cllr Matt White.

3.2 The terms of reference and role of the OSC and its Panels are set out in Part Two (Article 6), Part Three (Section B) and Part Four (Section G) of the Council's Constitution. Together, these specify key responsibilities for the Committee. This information is provided in full in **Appendix A**.

3.3 There is also a Protocol, outside the Constitution and provided at **Appendix B**, that sets out how the OSC is to operate.

3.4 In addition, there is now a draft Protocol (**Appendix C**) for non-voting co-opted scrutiny Members on scrutiny panels. The purpose of this is to ensure openness and transparency in their appointment and clarify their role.

4. Scrutiny Panels

4.1 Article 6 of the Constitution states the OSC shall appoint Scrutiny Panels in order to discharge the Overview and Scrutiny role.

4.2 The specific functions for any Scrutiny Panels established is outlined in Article 6 of the Constitution at 6.3 (b) and 6.3 (c). The procedure by which this operates is detailed in the Scrutiny Protocol:

- The OSC shall establish four standing Scrutiny Panels, to examine designated public services;
- The OSC shall determine the terms of reference for each Scrutiny Panel;
- If there is any overlap between the business of the Panels, it is the responsibility of the OSC to resolve the issue;
- Areas which are not covered by the four standing Scrutiny Panels shall be the responsibility of the main OSC;
- The Chair of each Scrutiny Panel shall be a member of the OSC, as determined by the OSC at its first meeting;
- It is intended that each Scrutiny Panel shall be comprised of between 3 and 7 backbench or opposition members, and be politically propionate as far as possible;
- Each Scrutiny Panel shall be entitled to appoint up to three non-voting co-optees. The Children and Young People’s Scrutiny Panel membership will include the statutory education representatives of OSC.

4.3 The proposed 2022/23 membership for the four Scrutiny Panels is listed below.

Scrutiny Panel	Membership
Adults and Health	Cllr Pippa Connor (Chair), Cllr Anna Abela, Cllr Cathy Brennan; Cllr Yannis Gourtsoyannins; Cllr Thayahlan Iyngkaran; Cllr Felicia Opoku; Cllr Sheila Peacock; Ali Amasyali (co-optee); Helena Kania (co-optee).
Children and Young People	Cllr Mukbule Gunes (Chair), Cllr Anna Abela; Cllr Lester Buxton, Cllr Lotte Collett, Cllr Marsha Isilar-Gosling, Cllr Sue Jameson; Cllr Mary Mason; Yvonne Denny; Anita Jakhu; Jhunjhunwala KanuPriya; Lourdes Keever.
Environment and Community Safety	Cllr Michelle Simmons-Safo (Chair); Cllr Eldridge Culverwell; Cllr George Dunstall; Cllr Scott Emery;

	Cllr Tammy Hymas; Cllr Joy Wallace; Cllr Alex Worrall.
Housing and Regeneration	Cllr Matt White (Chair); Cllr Charles Adje; Cllr Dawn Barnes; Cllr Mark Blake; Cllr Holly Harrison-Mullane; Cllr Tammy Hymas; Cllr Khaled Moyeed.
All Councillors (except Members of the Cabinet) may be members of the Overview and Scrutiny Committee and the Scrutiny Review Panels. However, no Member may be involved in scrutinising a decision in which he/she has been directly involved.	

4.4 The policy areas to be covered by the four existing Scrutiny Panels are attached at **Appendix D**, together with the relevant portfolio holders for each scrutiny body.

5. Contribution to strategic outcomes

5.1 The contribution scrutiny can make to strategic outcomes will be considered as part of its routine work.

6. Statutory Officers Comments

Finance and Procurement

6.1 The Chief Finance Officer has confirmed the Haringey representatives on the JHOSC are not entitled to any remuneration. As a result, there are no direct financial implications arising from the recommendations set out in this report.

6.2 Should any of the work undertaken by Overview and Scrutiny generate recommendations with financial implications then these will be highlighted at that time.

Legal

6.3 The Assistant Director for Corporate Governance has been consulted on the contents of this report.

6.4 Under Section 21 (6) of the Local Government Act 2000, an Overview and Scrutiny Committee has the power to appoint one or more sub-committee to discharge any of its functions. The establishment of Scrutiny Panels by the Committee falls within this power and is in accordance with the requirements of the Council's Constitution.

6.5 Scrutiny Panels are non-decision-making bodies and the work programme and any subsequent reports and recommendations that each scrutiny panel produces must be approved by the OSC. Such reports can then be referred to Cabinet or Council under agreed protocols.

- 6.6 The OSC can appoint two representatives to the North Central London Joint Health Overview and Scrutiny Committee. This is in accordance with the decision made by full Council on 22 March 2010 that the making of nominations to the Joint Health Committee be delegated to the Committee.

Equality

- 6.7 The Council has a public sector equality duty under the Equalities Act (2010) to have due regard to:

- Tackle discrimination and victimisation of persons that share the characteristics protected under S4 of the Act. These include the characteristics of age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex (formerly gender) and sexual orientation;
- Advance equality of opportunity between people who share those protected characteristics and people who do not;
- Foster good relations between people who share those characteristics and people who do not.

- 6.8 The proposals outlined in this report relate to the membership and terms of reference for the OSC and carry no direct implications for the Council's general equality duty. However, the Committee should ensure that it addresses these duties by considering them within its work programme and those of its panels, as well as individual pieces of work. This should include considering and clearly stating;

- How policy issues impact on different groups within the community, particularly those that share the nine protected characteristics;
- Whether the impact on particular groups is fair and proportionate;
- Whether there is equality of access to services and fair representation of all groups within Haringey;
- Whether any positive opportunities to advance equality of opportunity and/or good relations between people, are being realised.

- 6.9 The Committee should ensure that equalities comments are based on evidence. Wherever possible this should include demographic and service level data and evidence of residents/service-users views gathered through consultation.

7. Use of Appendices

Appendix A - Part Two (Article 6), Part Three (Section B), and Part Four (Section G) of the Constitution of the London Borough of Haringey.

Appendix B - Scrutiny Protocol

Appendix C - Protocol for Non-Voting Co-opted Scrutiny Members

Appendix D - Overview & Scrutiny Remits and Membership 2022/23

APPENDIX A

PART TWO – ARTICLES OF THE CONSTITUTION

Last updated 24 July 2017

Article 6 - Overview and Scrutiny

6.01 Terms of reference

The Council will appoint an Overview and Scrutiny Committee to discharge the functions conferred by section 9F of the Local Government Act 2000, the Health & Social Care Act 2001 and the NHS Reform & Health Professionals Act 2002.

6.02. General role

Within its terms of reference, the Overview and Scrutiny Committee may:

- (a) Exercise an overview of the forward plan;
- (b) Review or scrutinise decisions made or actions taken in connection with the discharge of any of the Cabinet's or Council's functions;
- (c) Make reports and recommendations to the full Council, the Cabinet or relevant non-Executive Committee in connection with the discharge of any functions;
- (d) Make reports or recommendations on matters affecting the area or its inhabitants;
- (e) Exercise the right to call-in, for reconsideration, key decisions made but not yet implemented by the Executive;
- (f) Receive the reports and recommendations of its commissioned Scrutiny Review Panels; and
- (g) In accordance with statutory regulations to review and scrutinise matters relating to the health service within the Authority's area and to make reports and recommendations thereon to local NHS bodies;
- (h) Enter into or appoint such joint overview and scrutiny committees that include the London Borough of Haringey and other boroughs for the purpose of responding to consultation by NHS bodies on proposals for substantial variation or development in the provision of health services as required by The Local Authority (Public Health, Health and Wellbeing Boards and Health Scrutiny) Regulations 2013.

6.03 Specific functions

(a) Scrutiny Review Panels.

The Overview and Scrutiny Committee shall appoint Scrutiny Review Panels in order to discharge the Overview and Scrutiny role for designated public services and will co-ordinate their respective roles.

(b) Policy development and review.

The Overview and Scrutiny Committee and any Scrutiny Review Panels it may establish may:

- (i) Assist the Council and the Cabinet in the development of its budget and policy framework by in-depth analysis of policy issues;
- (ii) Conduct research, community and other consultation in the analysis of policy issues and possible options;
- (iii) Consider and implement mechanisms to encourage and enhance community participation in the development of policy options;
- (iv) Question members of the Cabinet and chief officers about their views on issues and proposals affecting the area; and
- (v) Liaise with other external organisations operating in the area, whether national, regional or local, to ensure that the interests of local people are enhanced by collaborative working.

(c) Scrutiny.

The Overview and Scrutiny Committee and any Scrutiny Review Panels it may establish may:

- (i) Review and scrutinise the decisions made by and performance of the Cabinet and Council officers both in relation to individual decisions and over time;
- (ii) Review and scrutinise the performance of the Council in relation to its policy objectives, performance targets and/or particular service areas;
- (iii) Question members of the Cabinet and chief officers about their decisions and performance, whether generally in comparison with service plans and targets over a period of time, or in relation to particular decisions, initiatives or projects;
- (iv) Make recommendations to the Cabinet or relevant non-executive Committee arising from the outcome of the scrutiny process;
- (v) Review and scrutinise the performance of other public bodies in the area and invite reports from them by requesting them to address the overview and scrutiny committee and local people about their activities and performance; and
- (vi) Question and gather evidence from any person (with their consent).

(d) Finance

Overview and Scrutiny Committee may exercise overall responsibility for the finances made available to them.

(e) Annual report.

Overview and Scrutiny Committee must report annually to full Council on their workings and make recommendations for future work programmes and amended working methods if appropriate.

6.04 Proceedings of Overview and Scrutiny Committee

The Overview and Scrutiny Committee and any Scrutiny Review Panels it may establish will conduct their proceedings in accordance with the Overview and Scrutiny Procedure Rules set out in Part 4 of this Constitution.

6.05 Votes of No Confidence

The Chair of the Overview and Scrutiny Committee or the Chair of a Scrutiny Review Panel shall cease to hold that office as a Scrutiny member if a vote of no confidence, of which notice appears on the agenda, is carried at the meeting of the relevant body. The responsibilities of that member shall be carried out by the relevant Vice-Chair until such time as a subsequent meeting of that body has been notified of the appointment of a replacement or the reappointment of the member concerned. In the event of all members of the Overview and Scrutiny Committee having been removed from office in this way at any time, Scrutiny functions shall in the interim be carried out by full Council.

PART THREE – RESPONSIBILITY FOR FUNCTIONS

SECTION B

Last updated 24 July 2017

SECTION 2 – COMMITTEES

The following shall be committees of the Council and they shall have the membership as described in the Appointments of Committees, Sub-Committees, Panels, etc (as approved by the Annual Meeting):

- 1. The Corporate Committee**
 - 2. Combined Pensions Committee and Board**
 - 3. Staffing and Remuneration Committee**
 - 4. Overview and Scrutiny Committee**
 - 5. Standards Committee**
 - 6. Alexandra Palace and Park Board**
 - 7. The Regulatory Committee**
 - 8. The Health and Wellbeing Board**
-

4. Overview and Scrutiny Committee

The Overview and Scrutiny Committee may:

- (a) exercise an overview of the forward plan;
- (b) review or scrutinise decisions made or actions taken in connection with the discharge of any of the Cabinet's or Council's functions;
- (c) make reports and recommendations to the full Council, the Cabinet or relevant non-Executive Committee in connection with the discharge of any functions;
- (d) make reports or recommendations on matters affecting the area or its inhabitants;
- (e) exercise the right to call-in, for reconsideration, key decisions made but not yet implemented by the Cabinet;
- (f) receive the reports and recommendations of its Scrutiny Review Panels;
- (g) in accordance with statutory regulations to review and scrutinise matters relating to the health service and all NHS funded services within the Authority's

area and to make reports and recommendations thereon to local NHS and NHS funded bodies;

- (h) enter into or appoint such joint overview and scrutiny committees that include the London Borough of Haringey and other boroughs for the purpose of responding to consultation by NHS bodies on proposals for substantial variation or development in the provision of health services as required by The Local Authority (Public Health, Health and Wellbeing Boards and Health Scrutiny) Regulations 2013;
- (i) review or scrutinise decisions made, or other action taken, in connection with the discharge by the responsible partner authorities of their crime and disorder functions;
- (j) make reports or recommendations to the Cabinet or full Council where appropriate with respect to the discharge of the crime and disorder functions by the responsible partner authorities;
- (k) make arrangements which enable any councillor who is not a Committee member to refer any crime and disorder matter to the Committee under the Councillor Call for Action procedure; and
- (l) make arrangements which enable any councillor who is not a Committee member to refer to the Committee any local government matter which is relevant to the functions of the Committee under the Councillor Call for Action procedure.
- (m) there is a Protocol outside this Constitution setting out how the Overview and Scrutiny Committee is to operate. The Protocol shall be applied in a manner consistent with the Committee Procedure Rules in Part 4 and any issue on procedure at the meeting shall be subject to the ruling of the Chair. The Protocol can be amended by the written agreement of the Leaders of the Political Groups on the Council.
- (o) to appoint two representatives to the standing Joint Health Overview and Scrutiny Committee for North Central London. (Since this appointment is for only two members to the Joint Committee, the "political proportionality" rules in the Local Government and Housing Act 1989 do not apply.)

SECTION 3 - SUB-COMMITTEES AND PANELS

The following bodies shall be created as Sub-Committees of the relevant Committee of the Council under which they are listed. Bodies described as "Panels" are Sub-Committees unless otherwise stated. Sub-Committees shall report to their parent bodies and they shall have the membership as described in the Appointments of Non-Executive Committees, Sub-Committees, Panels, etc as approved by the Annual Meeting.

2. Under Overview and Scrutiny Committee

2.1 Scrutiny Review Panels

- (a) To carry out scrutiny processes relevant to particular services as determined by Overview and Scrutiny Committee and within the parameters, protocols and procedures agreed by Overview and Scrutiny Committee for all Scrutiny Review Panels.
- (b) Within these scrutiny processes to request and receive submissions, information and answers to questions from Cabinet Members, officers and other senior employees of the Council, service users, external experts and relevant members of the public.
- (c) To refer the findings/recommendations in the form of a written report, with the approval of the Overview and Scrutiny Committee, to The Cabinet and/or the Council as appropriate.

PART FOUR – RULES OF PROCEDURE
SECTION G – OVERVIEW & SCRUTINY PROCEDURE RULES

Last updated 21 July 2014

1. The arrangements for Overview and Scrutiny

1.1 The Council will have one Overview and Scrutiny Committee, which will have responsibility for all overview and scrutiny functions on behalf of the Council.

1.2 The terms of reference of the Overview and Scrutiny Committee will be:

- (i) The performance of all overview and scrutiny functions on behalf of the Council.
- (ii) The appointment of Scrutiny Review Panels, with membership that reflects the political balance of the Council.
- (iii) To determine the terms of reference of all Scrutiny Review Panels.
- (iv) To receive reports from local National Health Service bodies on the state of health services and public health in the borough area.
- (v) To enter into or appoint such joint overview and scrutiny committees that include the London Borough of Haringey and other boroughs for the purpose of responding to consultation by NHS bodies on proposals for substantial variation or development in the provision of health services as required by The Local Authority (Public Health, Health and Wellbeing Boards and Health Scrutiny) Regulations 2013.
- (vi) To monitor the effectiveness of the Council's Forward Plan.
- (vii) To receive all appropriate performance management and budget monitoring information.
- (viii) To approve a programme of future overview and scrutiny work so as to ensure that the Overview and Scrutiny Committee's and Scrutiny Review Panels' time is effectively and efficiently utilised;
- (ix) To consider all requests for call-in and decide whether to call-in a key decision, how it should be considered and whether to refer the decision to the Cabinet or to Council.
- (x) To monitor the effectiveness of the Call-in procedure.
- (xi) To review and scrutinise action taken by partner authorities in discharge of crime and disorder functions and to make reports and recommendations to Cabinet and Council on these.

- (xii) To make arrangements which enable any Councillor who is not a Committee Member to refer any local government matter, or any crime and disorder matter, to the Committee under the Councillor Call for Action Procedure.
- (xiii) To ensure that referrals from Overview and Scrutiny Committee to the Cabinet either by way of report or call-in are managed efficiently, and
- (xiv) To ensure community and voluntary sector organisations, users of services and others are appropriately involved in giving evidence to the Overview and Scrutiny Committee or relevant Scrutiny Review Panel.

1.3 The Overview and Scrutiny Committee may establish a number of Scrutiny Review Panels:

- (i) Scrutiny Reviews Panels are appointed to examine designated Council services. Scrutiny Review Panels will refer their findings/ recommendations in the form of a written report, with the approval of the Overview and Scrutiny Committee, to the Cabinet and/or the Council as appropriate.
- (ii) Scrutiny Review Panels will analyse submissions, request and analyse any additional information, and question the Cabinet Member(s), relevant Council officers, local stakeholders, and where relevant officers and/or board members of local NHS bodies or NHS funded bodies.
- (iii) Subject to the approval of the Overview and Scrutiny Committee, Scrutiny Review Panels will be able to appoint external advisors and/or to commission specific pieces of research if this is deemed necessary.
- (iv) Scrutiny Review Panels should make every effort to work by consensus; however, in exceptional circumstances Members may submit minority reports.
- (v) Prior to publication, draft reports will be sent to the relevant chief officers or where relevant officers of the National Health Service for checking for inaccuracies and the presence of exempt and/or confidential information; Scrutiny Review Panel members will revisit any conclusions drawn from disputed information;
- (vi) Following approval by the Overview and Scrutiny Committee, final reports and recommendations will be presented to the next available Cabinet meeting together with an officer report where appropriate. The Cabinet will consider the reports and formally agree their decisions.
- (vii) Following approval by the Overview and Scrutiny Committee, reports on NHS, non-executive or regulatory matters will be copied to the Cabinet for information.

- (viii) At the Cabinet meeting to receive the final report and recommendations, the Chair of the Overview and Scrutiny Committee or the Chair of the Scrutiny Review Panel may attend and speak.
- (ix) After an appropriate period, post implementation, Overview and Scrutiny Committee will carry out a follow up review to determine if the recommendations had the intended outcomes and to measure any improvements.

- 1.4 When Scrutiny Review Panels report on non-executive or regulatory functions the above rules apply, except the references to The Cabinet shall be taken as reference to the relevant non-executive body.
- 1.5 The Overview and Scrutiny Committee shall undertake scrutiny of the Council's budget through a Budget Scrutiny process. The procedure by which this operates is detailed in the Protocol covering the Overview and Scrutiny Committee.
- 1.6 All Overview and Scrutiny meetings shall take place in public (except where exempt or confidential matters are considered).
- 1.7 The Overview and Scrutiny function should not be seen as an alternative to established disciplinary, audit or complaints mechanisms and should not interfere with or pre-empt their work.

2. Membership of the Overview and Scrutiny Committee and Scrutiny Review Panels

- 2.1 All Councillors (except Members of the Cabinet) may be members of the Overview and Scrutiny Committee and the Scrutiny Review Panels. However, no Member may be involved in scrutinising a decision in which he/she has been directly involved.
- 2.2 The membership of the Overview and Scrutiny Committee and Scrutiny Review Panels shall, as far as is practicable, be in proportion to the representation of different political groups on the Council.

3. Co-optees

- 3.1 Each Scrutiny Review Panel shall be entitled to appoint up to three people as non-voting co-optees.
- 3.2 Statutory voting non-Councillor members of Overview and Scrutiny Committee will be paid an allowance in accordance with the Members' Allowances Scheme in Part 6 of this Constitution.

4. Education representatives

- 4.1 The Overview and Scrutiny Committee and the Scrutiny Review Panel whose terms of reference relate to education functions that are the responsibility of the Cabinet, shall include in its membership the following representatives:

- (i) At least one Church of England diocesan representative (voting).
- (ii) At least one Roman Catholic diocesan representative (voting).
- (iii) 2 parent governor representatives (voting).

These voting representatives will be entitled to vote where the Overview and Scrutiny Committee or the Scrutiny Review Panel is considering matters that relate to relevant education functions. If the Overview and Scrutiny Committee or Scrutiny Review Panel is dealing with other matters, these representatives shall not vote on those matters though they may stay in the meeting and speak at the discretion of the Chair. The Overview and Scrutiny Committee and Scrutiny Review Panel will attempt to organise its meetings so that relevant education matters are grouped together.

5. Meetings of the Overview and Scrutiny Committee and Scrutiny Review Panels

- 5.1 In addition to ordinary meetings of the Overview and Scrutiny Committee, extraordinary meetings may be called from time to time as and when appropriate. An Overview and Scrutiny Committee meeting may be called by the Chair of the Overview and Scrutiny Committee after consultation with the Chief Executive, by any two Members of the Committee or by the proper officer if he/she considers it necessary or appropriate.
- 5.2 In addition to ordinary meetings of the Scrutiny Review Panels, extraordinary meetings may be called from time to time as and when appropriate. A Scrutiny Review Panel meeting may be called by the Chair of the Panel after consultation with the Chief Executive, by any two Members of the Committee or by the proper officer if he/she considers it necessary or appropriate.

6. Quorum

The quorum for the Overview Scrutiny Committee and for each Scrutiny Review Panel shall be at least one quarter of its membership and not less than 3 voting members.

7. Chair of the Overview and Scrutiny Committee and Scrutiny Review Panels

- 7.1 The Chair of the Overview and Scrutiny Committee will be appointed by the Council.
- 7.2 The Chair of the Overview and Scrutiny Committee shall resign with immediate effect if a vote of no confidence is passed by the Overview and Scrutiny Committee.
- 7.3 Chairs of Scrutiny Review Panels will be drawn from among the Councillors sitting on the Overview and Scrutiny Committee. Subject to this requirement,

the Overview and Scrutiny Committee may appoint any person as it considers appropriate as Chair having regard to the objective of cross-party chairing in proportion to the political balance of the Council. The Scrutiny Review Panels shall not be able to change the appointed Chair unless there is a vote of no confidence as outlined in Article 6.5 in this Constitution.

- 7.4 The Chair of the Budget Scrutiny Review process will be drawn from among the opposition party Councillors sitting on the Overview and Scrutiny Committee. The Overview and Scrutiny Committee shall not be able to change the appointed Chair unless there is a vote of no confidence as outlined in Article 6.5 in this Constitution.

8. Work programme

Overview and Scrutiny Committee will determine the future scrutiny work programme and will establish Scrutiny Review Panels to assist it to perform its functions. The Committee will appoint a Chair for each Scrutiny Review Panel.

9. Agenda items for the Overview and Scrutiny Committee

- 9.1 Any member of the Overview and Scrutiny Committee shall be entitled to give notice to the proper officer that he/she wishes an item relevant to the functions of the Committee to be included on the agenda for the next available meeting of the Committee. On receipt of such a request the proper officer will ensure that it is included on the next available agenda.
- 9.2 The Overview and Scrutiny Committee shall also respond, as soon as its work programme permits, to requests from the Council and, if it considers it appropriate, from the Cabinet to review particular areas of Council activity. Where they do so, the Overview and Scrutiny Committee shall report their findings and any recommendations back to the Cabinet within an agreed timescale.

10. Policy review and development

- 10.1 The role of the Overview and Scrutiny Committee in relation to the development of the Council's budget and policy framework is set out in the Budget and Policy Framework Procedure Rules in Part 4 of this constitution.
- 10.2 In relation to the development of the Council's approach to other matters not forming part of its policy and budget framework, the Overview and Scrutiny Committee and its Scrutiny Review Panels may make proposals to the Cabinet for developments insofar as they relate to matters within their terms of reference. The Scrutiny Review Panels must do so via the Overview and Scrutiny Committee.

11. Reports from the Overview and Scrutiny Committee

Following endorsement by the Overview and Scrutiny Committee, final reports and recommendations will be presented to the next available Cabinet meeting. The procedure to be followed is set out in paragraphs 1.3 or 1.4 above.

12. Making sure that overview and scrutiny reports are considered by the Cabinet

12.1 The agenda for Cabinet meetings shall include an item entitled 'Issues arising from Scrutiny'. Reports of the Overview and Scrutiny Committee referred to the Cabinet shall be included at this point in the agenda unless either they have been considered in the context of the Cabinet's deliberations on a substantive item on the agenda or the Cabinet gives reasons why they cannot be included and states when they will be considered.

12.2 Where the Overview and Scrutiny Committee prepares a report for consideration by the Cabinet in relation to a matter where decision making power has been delegated to an individual Cabinet Member, a Committee of the Cabinet, an Area Committee, or an Officer, or under Joint Arrangements, then the Overview and Scrutiny Committee will also submit a copy of their report to that body or individual for consideration, and a copy to the proper officer. If the Member, committee, or officer with delegated decision making power does not accept the recommendations of the Overview and Scrutiny Committee, then the body/he/she must then refer the matter to the next appropriate meeting of the Cabinet for debate before making a decision.

13. Rights and powers of Overview and Scrutiny Committee members

13.1 Rights to documents

(i) In addition to their rights as Councillors, members of the Overview and Scrutiny Committee and Scrutiny Review Panels have the additional right to documents, and to notice of meetings as set out in the Access to Information Procedure Rules in Part 4 of this Constitution.

(ii) Nothing in this paragraph prevents more detailed liaison between the Cabinet and the Overview and Scrutiny Committee and Scrutiny Review Panels as appropriate depending on the particular matter under consideration.

13.2 Powers to conduct enquiries

The Overview and Scrutiny Committee and Scrutiny Review Panels may hold enquiries into past performance and investigate the available options for future direction in policy development and may appoint advisers and assessors to assist them in these processes. They may go on site visits, conduct public surveys, hold public meetings, commission research and do all other things that they reasonably consider necessary to inform their deliberations, within available resources. They may ask witnesses to attend to address them on any matter under consideration and may pay any

advisers, assessors and witnesses a reasonable fee and expenses for doing so. Scrutiny Review Panels require the support of the Overview and Scrutiny Committee to do so.

13.3 Power to require Members and officers to give account

- (i) The Overview and Scrutiny Committee and Scrutiny Review Panels may scrutinise and review decisions made or actions taken in connection with the discharge of any Council functions (Scrutiny Review Panels will keep to issues that fall within their terms of reference). As well as reviewing documentation, in fulfilling the scrutiny role, it may require any Member of the Cabinet, the Head of Paid Service and/or any senior officer (at second or third tier), and chief officers of the local National Health Service to attend before it to explain in relation to matters within their remit:
 - (a) any particular decision or series of decisions;
 - (b) the extent to which the actions taken implement Council policy (or NHS policy, where appropriate); and
 - (c) their performance.

It is the duty of those persons to attend if so required. At the discretion of their Director, council officers below third tier may attend, usually accompanied by a senior manager. At the discretion of the relevant Chief Executive, other NHS officers may also attend overview and scrutiny meetings.

- (ii) Where any Member or officer is required to attend the Overview and Scrutiny Committee or Scrutiny Review Panel under this provision, the Chair of that body will inform the Member or proper officer. The proper officer shall inform the Member or officer in writing giving at least 10 working days notice of the meeting at which he/she is required to attend. The notice will state the nature of the item on which he/she is required to attend to give account and whether any papers are required to be produced for the Overview and Scrutiny Committee or Scrutiny Review Panel. Where the account to be given to Overview and Scrutiny Committee or Scrutiny Review Panel will require the production of a report, then the Member or officer concerned will be given sufficient notice to allow for preparation of that documentation.
- (iii) Where, in exceptional circumstances, the Member or officer is unable to attend on the required date, then the Overview and Scrutiny Committee or Scrutiny Review Panel shall in consultation with the Member or officer arrange an alternative date for attendance, to take place within a maximum of 10 days from the date of the original request.

14. Attendance by others

The Overview and Scrutiny Committee or Scrutiny Review Panel may invite people other than those people referred to in paragraph 13 above to address it, discuss issues of local concern and/or answer questions. It may for example wish to hear from residents, stakeholders and Members and officers in other parts of the public sector and may invite such people to attend. Attendance is optional.

15. Call-in

The call-in procedure is dealt with separately at Part 4 Section H of the Constitution, immediately following these Overview and Scrutiny Procedure Rules.

16. Councillor Call for Action (CCfA)

The Council has adopted a Protocol for handling requests by non-Committee Members that the Committee should consider any local government matter which is a matter of significant community concern. This procedure should only be a last resort once the other usual methods for resolving local concerns have failed. Certain matters such as individual complaints and planning or licensing decisions are excluded.

Requests for a CCfA referral should be made to the Democratic Services Manager, who will check with the Monitoring Officer that the request falls within the Protocol. The Councillor making the referral will be able to attend the relevant meeting of the Committee to explain the matter. Among other actions, the Committee may: (i) make recommendations to the Cabinet, Directors or partner agencies, (ii) ask officers for a further report, (iii) ask for further evidence from the Councillor making the referral, or (iv) decide to take no further action on the referral.

The Protocol is not included within this Constitution but will be subject to regular review by the Committee.

17. Procedure at Overview and Scrutiny Committee meetings and meetings of the Scrutiny Review Panels.

- (a) The Overview and Scrutiny Committee shall consider the following business as appropriate:
 - (i) apologies for absence;
 - (ii) urgent business;
 - (iii) declarations of interest;
 - (iv) minutes of the last meeting;
 - (v) deputations and petitions;

- (vi) consideration of any matter referred to the Committee for a decision in relation to call-in of a key decision;
 - (vii) responses of the Cabinet to reports of the Committee;
 - (viii) business arising from Area Committees;
 - (ix) the business otherwise set out on the agenda for the meeting.
- (b) A Scrutiny Review Panel shall consider the following business as appropriate:
- (i) minutes of the last meeting;
 - (ii) declarations of interest;
 - (iii) the business otherwise set out on the agenda for the meeting.
- (c) Where the Overview and Scrutiny Committee or Scrutiny Review Panel has asked people to attend to give evidence at meetings, these are to be conducted in accordance with the following principles:
- (i) that the investigation be conducted fairly and all members of the Overview and Scrutiny Committee and Scrutiny Review Panels be given the opportunity to ask questions of attendees, to contribute and to speak;
 - (ii) that those assisting the Overview and Scrutiny Committee or Scrutiny Review Panel by giving evidence be treated with respect and courtesy;
 - (iii) that the investigation be conducted so as to maximise the efficiency of the investigation or analysis; and
 - (iv) that reasonable effort be made to provide appropriate assistance with translation or alternative methods of communication to assist those giving evidence.
- (d) Following any investigation or review, the Overview and Scrutiny Committee or Scrutiny Review Panel shall prepare a report, for submission to the Cabinet and shall make its report and findings public.

17A. Declarations Of Interest Of Members

- (a) If a member of the Overview and Scrutiny Committee or Scrutiny Review Panel has a disclosable pecuniary interest or a prejudicial interest as referred to in Members' Code of Conduct in any matter under consideration, then the member shall declare his or her interest at the start of the meeting or as soon as the interest becomes apparent. The member may not participate or participate further in any

discussion of the matter or participate in any vote or further vote taken on the matter at the meeting and must withdraw from the meeting until discussion of the relevant matter is concluded unless that member has obtained a dispensation from the Council's Standards Committee.

- (b) If a member of the Overview and Scrutiny Committee or Scrutiny Review Panel has a personal interest which is not a disclosable pecuniary interest nor a prejudicial interest, the member is under no obligation to make a disclosure at the meeting but may do so if he/she wishes.

18. The Party Whip

Scrutiny is intended to operate outside the party whip system. However, when considering any matter in respect of which a Member of scrutiny is subject to a party whip the Member must declare the existence of the whip and the nature of it before the commencement of the Committee/Panel's deliberations on the matter. The Declaration, and the detail of the whipping arrangements, shall be recorded in the minutes of the meeting.

The expression "party whip" can be taken to mean: "Any instruction given by or on behalf of a political group to any Councillor who is a Member of that group as to how that Councillor shall speak or vote on any matter before the Council or any committee or sub-committee, or the application or threat to apply any sanction by the group in respect of that Councillor should he/she speak or vote in any particular manner."

19. Matters within the remit of more than one Scrutiny Review Panel

Should there be any overlap between the business of any Scrutiny Review Panels, the Overview and Scrutiny Committee is empowered to resolve the issue.

Appendix B

PROTOCOL COVERING OVERVIEW AND SCRUTINY COMMITTEE (OSC)

1. INTRODUCTION

- 1.1 A key objective of Haringey's Governance Review 2010/11 was to ensure that the Overview and Scrutiny function can help the Council to make key decisions and develop policy in a useful and effective manner.
- 1.2 The Terms of Reference for the OSC is stated in the Council's Constitution (Part 3 Section C). The purpose of this protocol is to set out in detail the process by which the OSC will function.
- 1.3 This document will be subject to regular review along with other governance arrangements, to ensure that it remains updated in the light of experience.

2. AIMS OF THE OVERVIEW AND SCRUTINY COMMITTEE

- 2.1 To provide a framework within which the work of the Council can be scrutinised in a constructive way that adds value to the Council's performance.
- 2.2 To help the Council to achieve its objectives by identifying areas for achieving excellence, and to carry out a scrutiny which identifies what needs to be done to improve the situation.
- 2.3 Not to duplicate work carried out by the Council, but provide an objective view of what needs to be done to improve the quality and cost effectiveness of services provided to local people.

3. RESPONSIBILITIES

- 3.1 The OSC can scrutinise any matter which affects the authority's area or its residents' wellbeing.
- 3.2 The Local Government Act 2000, the Health and Social Care Act 2001, the Local Government & Public Involvement in Health Act 2007, and the Police and Justice Act 2006 give the OSC the power to:
 - (i) Review and scrutinise decisions made or actions taken in connection with the discharge of any of the functions of the Executive or Full Council;
 - (ii) Review and scrutinise local NHS-funded services, and to make recommendations to reduce health inequalities in the local community;
 - (iii) Review and scrutinise Crime Reduction Partnerships;¹
 - (iv) Make reports and recommendations on any issue affecting the authority's area, to the Full Council, its Committees or Sub-Committees, the Executive, or other appropriate external body;
 - (v) "Call In" for reconsideration a decision made by the Executive;

¹ Section 19 of the Police and Justice Act 2006

- (vi) Require information from relevant partner authorities;²
- (vii) Give notice to a relevant partner authority that they must have regard to scrutiny reports and recommendations on any local improvement targets.³

- 3.3 Scrutiny recommendations shall be responded to by the appropriate body within 2 months of receiving the recommendations.⁴ Where a response is requested from NHS-funded bodies, the response shall be made within 28 days.⁵
- 3.4 The OSC shall be responsible for scrutinising the draft Treasury Management Strategy Statement (TMSS) annually before its adoption by full Council, in accordance with the Council's Constitution (Part 4 Section I).
- 3.5 The OSC shall respond to a Councillor Call for Action (CCfA) referral, which will be handled in accordance with the Council's Constitution (Part 4 Section G).

Scrutiny Review Panels

- 3.6 The Overview and Scrutiny Committee shall establish 4 standing Scrutiny Review Panels, to examine designated public services.
- 3.7 The Overview and Scrutiny Committee shall determine the terms of reference of each Scrutiny Review Panel. If there is any overlap between the business of the Panels, it is the responsibility of the Overview and Scrutiny Committee to resolve this issue.
- 3.8 Areas which are not covered by the 4 standing Scrutiny Review Panels shall be the responsibility of the main Overview and Scrutiny Committee.

4. MEMBERSHIP AND CHAIR

- 4.1 The Overview and Scrutiny Committee shall comprise 5 members, and be politically proportionate as far as possible. The Committee shall also comprise statutory education representatives, who shall have voting rights solely on education matters. The membership shall be agreed by the Group Leaders, Chief Executive and Monitoring Officer, and ratified each year at the Annual Council Meeting.
- 4.2 The chair of the OSC shall be a member of the majority group. The vice-chair shall be a member of the largest minority group. These appointments shall be ratified each year at the Annual Council Meeting.

Scrutiny Review Panels

- 4.3 The chair of each Scrutiny Review Panel shall be a member of the OSC, and shall be determined by the OSC at their first meeting.

² Section 121 of the Local Government and Public Involvement in Health Act 2007

³ Section 122(21C) of the Local Government and Public Involvement in Health Act

⁴ Ibid section 122 (21B)

⁵ Regulation 3 of Local Authority (Overview and Scrutiny Committees Health Scrutiny Functions) Regulations 2002

- 4.4 It is intended that each Scrutiny Review Panel shall be comprised of between 3 and 7 members, and be politically proportionate as far as possible. It is intended that other than the chair, the other members are non-executive members who do not sit on the OSC.
- 4.5 Each Scrutiny Review Panel shall be entitled to appoint up to three non-voting co-optees.
- 4.6 If there is a Children and Young People's Scrutiny Review Panel, the membership shall include the statutory education representatives of OSC. It is intended that the education representatives would also attend the Overview and Scrutiny Committee meetings where reports from a relevant Scrutiny Review Panel are considered.

5. MEETING FREQUENCY AND FORMAT

- 5.1 The intention is that OSC shall hold 6 scheduled meetings each year. One meeting, at the start of the civic year, shall agree the annual work programme of the OSC. One meeting, in January, shall consider the budget scrutiny reports from each Scrutiny Review Panel. The remaining meetings shall undertake the work programme and consider the reports from the Scrutiny Review Panels.
- 5.2 An extraordinary meeting of the OSC may be called in accordance with the Council's Constitution (Part 4 Section G).
- 5.3 The agenda and papers for OSC shall be circulated to all members and relevant partners at least 5 clear days before the meeting.
- 5.4 There shall be a standing item on OSC meeting agendas to receive feedback from Area Committees. Area Committee Chairs shall be able to attend OSC meetings, and ask questions.
- 5.5 Members of the Council may Call In a decision of the Executive, or any Key Decision made under delegated powers, within 5 working days of the decision being made. The full procedure is given in the Council's Constitution (Part 4 Section H).
- 5.6 Pre-decision scrutiny on forthcoming Cabinet decisions shall only be undertaken at scheduled OSC meetings, in adherence with the Council's Forward Plan.

Scrutiny Review Panels

- 5.7 It is intended that each Scrutiny Review Panel shall hold 4 scheduled meetings each year.
- 5.8 An extraordinary meeting of a Scrutiny Review Panel may be called in accordance with the Council's Constitution (Part 4 Section G).
- 5.9 The agenda and papers for Scrutiny Review Panels shall be circulated to all members and relevant partners at least 5 clear days before the meeting.

6. PROCESS FOR CABINET INVOLVEMENT

- 6.1 The OSC shall develop recommendations for arrangements to focus its resources and time available on effective scrutiny of the Cabinet, within the guidance of this protocol. It is not intended that this will include submitting written questions to Cabinet members, in advance of an OSC meeting. The recommended arrangements shall be jointly discussed with the Cabinet prior to the first meeting of OSC.
- 6.2 The Leader of the Council and Chief Executive shall be invited to OSC once a year, at the meeting when the Committee's work programme is set. This shall be an opportunity to jointly discuss the Council's priorities for the next year.
- 6.3 The Leader/ Cabinet Member attending an OSC or Scrutiny Review Panel meeting may be accompanied and assisted by any service officers they consider necessary. The Member may invite an officer attending to answer a question on their behalf.

7. THE OSC WORK PROGRAMME

- 7.1 The Council's Policy, Intelligence and Partnerships Unit shall coordinate the work programme of the OSC at the beginning of each civic year.
- 7.2 Any partner, member or service user may suggest an item for scrutiny. The OSC shall have regard to all such suggestions when they decide their work programme.
- 7.3 The OSC and Scrutiny Review Panels are able to request reports from the following areas to enable its scrutiny role, which shall be identified in the OSC's work programme:
 - (i) **Performance Reports;**
 - (ii) **One off reports** on matters of national or local interest or concern;
 - (iii) Issues arising out of **internal and external assessment;**
 - (iv) Issues on which the Cabinet or officers would like **the Committee's views or support;**
 - (v) Reports on **strategies and policies** under development;
 - (vi) **Progress reports** on implementing previous scrutiny recommendations accepted by the Cabinet or appropriate Executive body.
- 7.4 In deciding their work programme for the year, the OSC and Scrutiny Review Panels shall determine how partnership bodies shall be scrutinised within the boundaries of scheduled meetings.

8. BUDGET SCRUTINY REVIEW

- 8.1 The budget shall be scrutinised by each Scrutiny Review Panel, in their respective areas. Their reports shall go to the OSC for approval. The areas of the budget which are not covered by the Scrutiny Review Panels shall be considered by the main OSC.
- 8.2 A lead OSC member from the largest opposition group shall be responsible for the co-ordination of the Budget Scrutiny process and recommendations made by respective Scrutiny Review Panels relating to the budget.
- 8.3 To allow the OSC to scrutinise the budget in advance of it formally being set and convey those recommendations to the Cabinet, the following timescale is suggested:
- **Scrutiny Review Panel Meetings: May to November**
Each Scrutiny Review Panel shall undertake budget scrutiny in their respective areas, to be overseen by the lead member referred to in paragraph 9.2. Between May and November, this shall involve scrutinising the 3-year Medium Term Financial Plan approved at the budget-setting full Council meeting in February.
 - **Cabinet report on the new 3-year Medium Term Financial Plan to members of the OSC: December**
The Cabinet shall release their report on the new 3-year Medium Term Financial Plan to members of the OSC, following their meeting to agree the proposals in December.
 - **Scrutiny Review Panel Meetings: January**
Overseen by the lead member referred to in paragraph 9.2, each Scrutiny Review Panel shall hold a meeting following the release of the December Cabinet report on the new 3-year Medium Term Financial Plan. Each Panel shall consider the proposals in this report, for their respective areas, in addition to their budget scrutiny already carried out. The Scrutiny Review Panels may request that the Cabinet Member for Finance and Sustainability and/or Senior Officers attend these meetings to answer questions.
 - **OSC Meeting: January**
Each Scrutiny Review Panel shall submit their final budget scrutiny report to the OSC meeting in January containing their recommendations/proposal in respect of the budget for ratification by the OSC.
 - **Cabinet Meeting: February**
The recommendations from the Budget Scrutiny process, ratified by the OSC, shall be fed back to Cabinet. As part of the budget setting process, the Cabinet will clearly set out its response to the recommendations/proposals made by the OSC in relation to the budget.

Protocol for Non - Voting Co-opted Members

Introduction

- 1.1 The primary purpose of establishing a protocol for the co-option of non statutory, non-voting scrutiny members is as follows:
- To set out how the appointment and role of non- voting scrutiny Panel members is taken forward.
- 1.2 Each Scrutiny panel is entitled to appoint up to three non-voting co-optees to assist scrutiny with its work. Non -voting co-optees are intended to bring an additional element of external challenge to the work of the scrutiny panels. By bringing a diverse spectrum of experience and adding a different perspective to many items, they are expected to add value to scrutiny by performing the following roles:
- To act as a non-party political voice for those who live and/or work in Haringey; and
 - To bring specialist knowledge and/or skills to the Overview and Scrutiny process and bring an element of external challenge by representing the public.
- 1.3 For the purposes of this protocol, the term ‘Co-opted members/Co-optees’ refers to Co-opted Non-statutory, Non-voting scrutiny members. Sections 2.4, 3, 4 and 5 of this protocol could also be applicable to Standards Committee which is also able to appoint up to 6 non-voting co-opted members as set out in the Constitution at Article 9 - paragraph 9.02.

2. Non - Voting Co-opted members

- 2.1 Most members on Scrutiny Committees are elected members and voting co-opted members. Although provision is available for the appointment of up to three co-optees on for each Scrutiny Panel. The decision making on appointment of non – voting co-opted members should take place at the start of the Municipal year.
- 2.2 Non-voting Co-opted members will be an integral part of Scrutiny Panels and are able to contribute to questioning of witnesses and analysis of evidence. Scrutiny Panel chairs are advised to invite individuals who have specific and detailed knowledge of a particular issue to act as expert witnesses or independent external advisers instead of being applicable to the appointment process at section 5 below , as this will provide them with greater scope to contribute to evidence received by panels.
- 2.3 It is expected that appointed non-voting co-optees will:
- Attend formal meetings of the Panel, which are usually held in the evening.
 - Attend additional meetings and evidence gathering sessions such as site visits.
 - Prepare for meetings by reading the agenda papers and additional information to familiarise themselves with the issues being scrutinised.

- Prior to meetings consider questions they may wish to put to Cabinet Members, officers, and external witnesses.
- Help the Panel to make practical suggestions for improvements to services.
- Assist in the preparation of reports and the formulation of recommendations.
- Contribute to the development of the annual scrutiny work programme.
- Establish good relations with members, officers and other co-optees.
- Abide by the relevant sections of the Council's Constitution in terms of the rules and procedures for Overview and Scrutiny; and
- Keep abreast of key issues for the authority and bear these in mind when scrutinising services and making recommendations for improvement!

2.4 Non-voting co-opted member should also note the following:

- Co-optees on Scrutiny Panels will have no voting rights.
- Each co-opted member will usually be appointed for a period of 1 year by the Scrutiny panel at their first meeting of the Municipal year and their membership reviewed on an annual basis by the Scrutiny Panel.
- Employees and existing Councillors of Haringey Council are excluded from applying to be Co-optees.

3. Appointment process

3.1 Primarily, Scrutiny will seek nominations from established community groups for Non -voting Co-optee positions. Where the panel identifies that a Non - voting Co-opted member maybe beneficial to the work of the Panel and its work programme for the coming municipal year, the Chair of Scrutiny and Panel Chair , supported with advice from Scrutiny Officers, will identify the appropriate community organisation to invite nominations for this role. The community groups will be known through established contact with the Council and through their existing contact with scrutiny members by participating in reviews.

3.2 Where the above is not possible and a particular experience/ expertise is required to assist the Panel for the duration of the municipal year, consideration can also be given to advertising the position on council's website and social media

3.3 Community organisations will be sent:

- Information on the role of overview and scrutiny non -voting co-opted members.
- Protocol for co-opted non-statutory non-voting members
- Information on the relevant Scrutiny Panel, the Scrutiny Work programme, and the skills and experience being sought to allow the community organisation to identify the appropriate individual to nominate.

3.4 Where the Panel is seeking particular expertise/ experience which is not available through contact with community organisations and the role is advertised, an application form will be sent to interested applicants. This will include a number of questions that have been devised by the Chair of Overview and Scrutiny and Scrutiny

Panel Chair and Scrutiny Officers which will draw out the experience, community involvement and expertise needed for participation in this role.

- 3.5 The Scrutiny Panel Chair, along relevant scrutiny officer will shortlist suitable candidates. This will include an assessment against the Scrutiny Work Plan , role in the community, and considering the criteria at section 1.1 above. Applicants will also be asked to attend a short interview and provide a reference.

4. Term of office

- 4.1 Non-voting Co-opted members will be appointed for the duration of the Municipal year and the Scrutiny Panel will annually renew their membership according to consideration of their work plan.
- 4.2 Any Non-voting Co-opted members shall be appointed at the first Scrutiny Panel meeting of each Municipal year. A report shall be made to this meeting that specifies how they will add value to the work of the Panel and in particular:
- 4.3 The specialist knowledge and/or skills that the proposed Co-optees will provide; and the basis on which they can represent the local community and articulate their concerns.
- 4.5 At the end of the local election year period of office, each Scrutiny Committee will ask the Co-opted members if they wish to continue. If they do want to continue, they will be subject to the appointment process outlined above.
- 4.6 Co-optees may terminate their membership by giving one month's notice to the Democratic and Scrutiny Team Manager.

5. Code of Conduct

- 5.1 All Co-optees, including non-voting co- opted members, are required to sign the council's code of conduct which sets out the standards of behaviour expected.
- 5.2 Co-optees must also sign a declaration of interest form identifying any interests which an individual may have which require recording. Advice will be provided on these requirements.
- 5.3 Induction, training, and ongoing support
- 5.4 Non-Co-optees will receive an individual induction following appointment and prior to attending their first scrutiny meeting.
- 5.5 The induction will involve meeting with the Chair of the panel they are joining and the scrutiny officer responsible for the Panel.
- 5.6 Non-voting Co-optees are voluntary positions and there is no allowance provision for this role.

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APPENDIX D: Overview & Scrutiny Remits and Membership 2022/23

Scrutiny Body	Areas of Responsibility	Cabinet Links
<p>Overview & Scrutiny Committee Cllr John Bevan (Chair), Cllr Pippa Connor (Vice-Chair), Cllr Makbule Gunes, Cllr Michelle Simmons-Safo, Cllr Matt White</p> <p>The Committee shall also comprise statutory education representatives, who shall have voting rights solely on education matters</p>	<p>Haringey Deal: coproduction, codesign, participation and local democracy; Communications; Corporate governance, performance, policy and strategy; External partnerships</p>	<p>Cllr Peray Ahmet Leader of the Council</p>
	<p>Council finances, budget and MTFS; Participatory budgeting; Income generation; Community wealth-building: <ul style="list-style-type: none"> • Procurement: policies, frameworks and systems • Insourcing policy and delivery Capital strategy; Council Tax policy; HR, staff wellbeing and corporate recruitment; IT and digital transformation; Data policy and reform; Information management; Elections; Emergency planning</p>	<p>Cllr Sarah Williams Cabinet Member for Finance and Local Investment</p>

Scrutiny Body	Areas of Responsibility	Cabinet Links
	<p>Active citizenship:</p> <ul style="list-style-type: none"> • Improving community participation • Expanding local volunteering • Building social capital • Supporting community networks • Capacity-building for VCS organisations <p>Local food policy:</p> <ul style="list-style-type: none"> • Food security • Food growing • Community supermarkets and co-operatives <p>Culture:</p> <ul style="list-style-type: none"> • Local arts, poetry, literature • Local festivals (inc food and arts festivals) <p>Libraries</p>	<p style="text-align: center;">Cllr Julie Davies Cabinet Member for Communities and Civic Life</p>
	<p>Racial, gender, disability and LGBTQ+ inclusion:</p> <ul style="list-style-type: none"> • Borough Partnership on racial justice • Wipe Out Discrimination campaign <p>Jobs:</p> <ul style="list-style-type: none"> • Tackling unemployment and worklessness • Adult learning, training and skills <p>Local business:</p> <ul style="list-style-type: none"> • Local economic growth • Business engagement • SME business development <p>Town centre and high streets strategy</p>	<p style="text-align: center;">Cllr Adam Jogee Cabinet Member for Economic Development, Jobs and Community Cohesion</p>
	<p>Local welfare programmes:</p> <ul style="list-style-type: none"> • Revenue and benefits; 	<p style="text-align: center;">Cllr Seema Chandwani</p>

Scrutiny Body	Areas of Responsibility	Cabinet Links
	<ul style="list-style-type: none"> • Council Tax Reduction Scheme; • Welfare advice; • Haringey Here to Help; • Ethical debt policy <p>Your Council:</p> <ul style="list-style-type: none"> • Call centre 	Cabinet Member for Tackling Inequality and Resident Services
	Cross cutting, significant or high profile issues; Matters outside the remit of individual panels	To be determined according to issue
<p>Adults & Health Scrutiny Panel Cllr Pippa Connor (Chair), Cllr Anna Abela, Cllr Cathy Brenan; Cllr Yannis Gourtsoyannins; Cllr Thayahlan Iyngkaran; Cllr Felicia Opoku; Cllr Sheila Peacock; Ali Amasyali (co-optee); Helena Kania (co-optee).</p>	<p>Adult social care; Violence Against Women and Girls (VAWG); Mental health and wellbeing; Public Health:</p> <ul style="list-style-type: none"> • Sexual health • Addiction services • Connected Communities <p>Health and social care integration; Chair of the Health and Wellbeing Board; Safeguarding adults; Services for adults with disabilities and additional needs; Transitions; Refugee and migrant support;</p>	<p>Cllr Lucia das Neves Cabinet Member for Health, Social Care and Well-Being</p>
<p>Children & Young People Scrutiny Panel</p>	<p>Adoption and fostering; Early help; Early years and childcare;</p>	<p>Cllr Zena Brabazon</p>

Scrutiny Body	Areas of Responsibility	Cabinet Links
<p>Cllr Makbule Gunes (Chair), Cllr Anna Abela; Cllr Lester Buxton, Cllr Lotte Collett, Cllr Marsha Isilar-Gosling, Cllr Sue Jameson; Cllr Mary Mason; Yvonne Denny; Anita Jakhu; Jhunhunwala KanuPriya; Lourdes Keever.</p>	<p>Looked after children and care leavers; Unaccompanied minors; Safeguarding children; Schools and education; Services for children with disabilities and additional needs; 16-19 education; Youth services and youth justice; Transitions</p>	<p>Cabinet Member for Children, Schools and Families</p>
<p>Environment & Community Safety Scrutiny Panel Cllr Michelle Simmons-Safo (Chair); Cllr Eldridge Culverwell; Cllr George Dunstall; Cllr Scott Emery; Cllr Tammy Hymas; Cllr Joy Wallace; Cllr Alex Worrall.</p>	<p>Strategic Transport:</p> <ul style="list-style-type: none"> • Walking and cycling • Electric cars and charging points • Low-Traffic Neighbourhoods <p>Air pollution:</p> <ul style="list-style-type: none"> • School Streets <p>Liveable Neighbourhoods:</p> <ul style="list-style-type: none"> • Coproducing street redesigns • Play streets <p>Trees and canopy cover:</p> <ul style="list-style-type: none"> • Community tree-planting and maintenance • Improving biodiversity <p>Coproduced green spaces:</p> <ul style="list-style-type: none"> • Pocket parks • Wildflower planting • Community gardening and street-planting 	<p>Cllr Mike Hakata Cabinet Member for Climate Action, Environment and Transport and Deputy Leader of the Council</p>

Scrutiny Body	Areas of Responsibility	Cabinet Links
	<ul style="list-style-type: none"> • Community orchards • Allotments and community food growing <p>Local renewable energy:</p> <ul style="list-style-type: none"> • Community microgeneration projects • District Energy Networks <p>Climate emergency, sustainability and decarbonisation:</p> <ul style="list-style-type: none"> • Carbon Management and Zero 50 • Flood prevention • Community recycling initiatives • North London Waste authority 	
	<p>Highways:</p> <ul style="list-style-type: none"> • Parking and parking transformation; • Street scene improvement and the public realm <p>Waste:</p> <ul style="list-style-type: none"> • Waste management and enforcement; • Fly-tipping; • Recycling; • North London Waste Authority 	<p style="text-align: center;">Cllr Seema Chandwani Cabinet Member for Tackling Inequality and Resident Services</p>
	<p>Parks & Leisure</p>	<p style="text-align: center;">Cllr Julie Davies Cabinet Member for Communities and Civic Life</p>

Scrutiny Body	Areas of Responsibility	Cabinet Links
	Co-Chair of Community Safety Partnership; Safer streets: <ul style="list-style-type: none"> • Women’s safety • Anti-social behaviour Community cohesion: <ul style="list-style-type: none"> • Engaging with communities and stakeholders • Hate crime • Prevent • Early intervention model 	Cllr Adam Jogee Cabinet Member for Economic Development, Jobs and Community Cohesion
Housing & Regeneration Scrutiny Panel Cllr Matt White (Chair); Cllr Charles Adje; Cllr Dawn Barnes; Cllr Mark Blake; Cllr Holly Harrison-Mullane; Cllr Tammy Hymas; Cllr Khaled Moyeed.	Private homes: <ul style="list-style-type: none"> • Private rented sector • Landlord licensing and enforcement • Empty Homes Council housing: <ul style="list-style-type: none"> • Council home repairs • Council tenant engagement and coproduction • Decent Homes • Health and safety issues in council homes Housing associations: <ul style="list-style-type: none"> • Partnerships with social landlords Housing needs Homelessness and rough sleeping Planning policy, framework and enforcement Local Plan Building regulations S106 and Community Infrastructure Levy	Cllr Dana Carlin Cabinet Member for Housing Services, Private Renters and Planning

Scrutiny Body	Areas of Responsibility	Cabinet Links
	Licensing and regulatory services	
	Housing Strategy and Development; Building high-quality new council homes; Council housing estate renewal; Community land trusts; Placemaking; Property: <ul style="list-style-type: none"> • Council accommodation strategy • Council property portfolio • Community buildings 	Cllr Ruth Gordon Council House Building, Placemaking and Development
If there is any overlap between the business of the Panels, it is the responsibility of the OSC to resolve the issue. Areas which are not covered by the 4 standing Scrutiny Panels shall be the responsibility of the main OSC.		

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Report for: Adults and Health Scrutiny Panel – 21st July 2022

Title: Appointment of Non Voting Co-opted Members

Report authorised by: Ayshe Simsek, Democratic Services & Scrutiny Manager

Lead Officer: Dominic O'Brien, Principal Scrutiny Officer

Ward affected: All

Report for Information

1. Describe the issue under consideration

- 1.1 The purpose of this report is to seek formal approval of the appointment of non-voting co-opted Members to the Panel for the 2022/23 Municipal Year

2. Recommendations

- 2.1 That Ali Amasyali and Helena Kania be appointed as non voting co-opted Members of the Panel.

3. Reasons for decision

- 3.1 The Council recognises the valuable contribution that co-optees can make to the scrutiny process. Paragraph 3.1 of Part Four, Section G (Overview & Scrutiny Procedure Rules) of the Council's Constitution states that each Scrutiny Panel shall be entitled to appoint up to three people as non-voting co-optees.

4. Alternative options considered

- 4.1 The Panel could decide not to make any appointments to its membership or to seek alternative co-opted Members.

5. Background Information

- 5.1 Within the current structure of scrutiny in Haringey, there is one overarching Overview and Scrutiny Committee and four advisory panels, these being:

- Adults and Health
- Children and Young People
- Environment and Community Safety
- Housing and Regeneration

- 5.2 The specific functions for any Scrutiny Panels established is outlined in Article 6 of the Constitution at 6.3 (b) and 6.3 (c). The procedure by which this operates is detailed in the Scrutiny Protocol:

- The OSC shall establish four standing Scrutiny Panels, to examine designated public services.
- The OSC shall determine the terms of reference for each Scrutiny Panel.
- If there is any overlap between the business of the Panels, it is the responsibility of the OSC to resolve the issue.
- Areas which are not covered by the four standing Scrutiny Panels shall be the responsibility of the main OSC.
- The Chair of each Scrutiny Panel shall be a member of the OSC, as determined by the OSC at its first meeting.
- It is intended that each Scrutiny Panel shall be comprised of between 3 and 7 backbench or opposition members and be politically propionate as far as possible.
- Each Scrutiny Panel shall be entitled to appoint up to three non-voting co-optees. The Children and Young People's Scrutiny Panel membership will include the statutory education representatives of OSC.

5.3 Haringey Council's Protocol for Non-voting Co-opted Members states that "Non voting co-optees are intended to bring an additional element of external challenge to the work of the scrutiny panels. By bringing a diverse spectrum of experience and adding a different perspective to many items, they are expected to add value to scrutiny by performing the following roles:

- To act as a non-party political voice for those who live and/or work in Haringey; and
- To bring specialist knowledge and/or skills to the Overview and Scrutiny process and bring an element of external challenge by representing the public.

5.4 It is expected that appointed non-voting co-optees will:

- Attend formal meetings of the Panel, which are usually held in the evening.
- Attend additional meetings and evidence gathering sessions such as site visits.
- Prepare for meetings by reading the agenda papers and additional information to familiarise themselves with the issues being scrutinised.
- Prior to meetings consider questions they may wish to put to Cabinet Members, officers, and external witnesses.
- Help the Panel to make practical suggestions for improvements to services.
- Assist in the preparation of reports and the formulation of recommendations.
- Contribute to the development of the annual scrutiny work programme.
- Establish good relations with members, officers and other co-optees.
- Abide by the relevant sections of the Council's Constitution in terms of the rules and procedures for Overview and Scrutiny; and
- Keep abreast of key issues for the authority and bear these in mind when scrutinising services and making recommendations for improvement.

- 5.5 Should the Panel approve the appointments of Ali Amasyali and Helena Kania this would bring the number of Non-voting Co-opted members of the Panel to two out of a possible maximum of three.

6. Statutory Officers Comments

Legal

- 6.1 Under Section 21 (6) of the Local Government Act 2000, an Overview and Scrutiny Committee has the power to appoint one or more sub-committee to discharge any of its functions. The establishment of Scrutiny Panels by the Committee falls within this power and is in accordance with the requirements of the Council's Constitution.
- 6.2 The Local Government Act 2000 made provision for the co-option of non-elected members to Overview and Scrutiny to bring additional expertise and skills to scrutiny work and to increase public engagement with scrutiny.

Equality

- 6.3 The Council has a public sector equality duty under the Equalities Act (2010) to have due regard to:
- Tackle discrimination and victimisation of persons that share the characteristics protected under S4 of the Act. These include the characteristics of age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex (formerly gender) and sexual orientation;
 - Advance equality of opportunity between people who share those protected characteristics and people who do not;
 - Foster good relations between people who share those characteristics and people who do not.
- 6.4 The Panel should ensure that it addresses these duties by considering them within its work programme as well as individual pieces of work.

7. Use of Appendices

- 7.1 None.

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Haringey Borough Partnership

Working for better health and wellbeing for Haringey residents

Update for Adults and Health Scrutiny

July 2022

Overview of slide pack

These slides give an overview of the development of the Haringey Borough Partnership for Health and Care and how it fits in with the wider Integrated Care System for North Central London

The Borough Partnership is based on existing strong relationships locally between health and care services and other partners, but there is now a requirement to strengthen and further develop the role of the Borough Partnership in a step wise process.

At the end of the slide pack are a set of questions the Adults and Health Scrutiny Committee will be asked to consider and discuss in the Scrutiny Meeting on July 21st 2022.

Membership

Haringey Borough Partnership (HBP) comprises all NHS organisations, Haringey Council and organisations representing voluntary and community in Haringey.



Our developing Integrated Care System

North Central London Integrated Care System (ICS) is the name of the NCL system as a whole. An ICS is a way of working, not an organisation.

Partners within the NCL ICS include: Acute Trusts, Mental Health Trusts, Community Trusts, Local authorities (Barnet, Camden, Enfield, Haringey and Islington), Healthwatch and VCSE (Voluntary, Community and Social Enterprise) sector

NHS North Central London Integrated Care Board (or ICB) allocates NHS budget and commissions services. This is the organisation that NCL CCG have transferred to, and is chaired by Mike Cooke, with Frances O'Callaghan named Chief Executive.

The **North Central London Health and Care Partnership**, is the Integrated Care Partnership, a joint committee with the councils across the five boroughs. This committee is responsible for the planning to meet wider health, public health and social care needs and will lead the development and implementation of the integrated care strategy.

System

Provider collaboratives involve NHS trusts and primary care (including acute, specialist and mental health) working together. UCL Health Alliance incorporates all NHS trusts and primary care in NCL.

Place

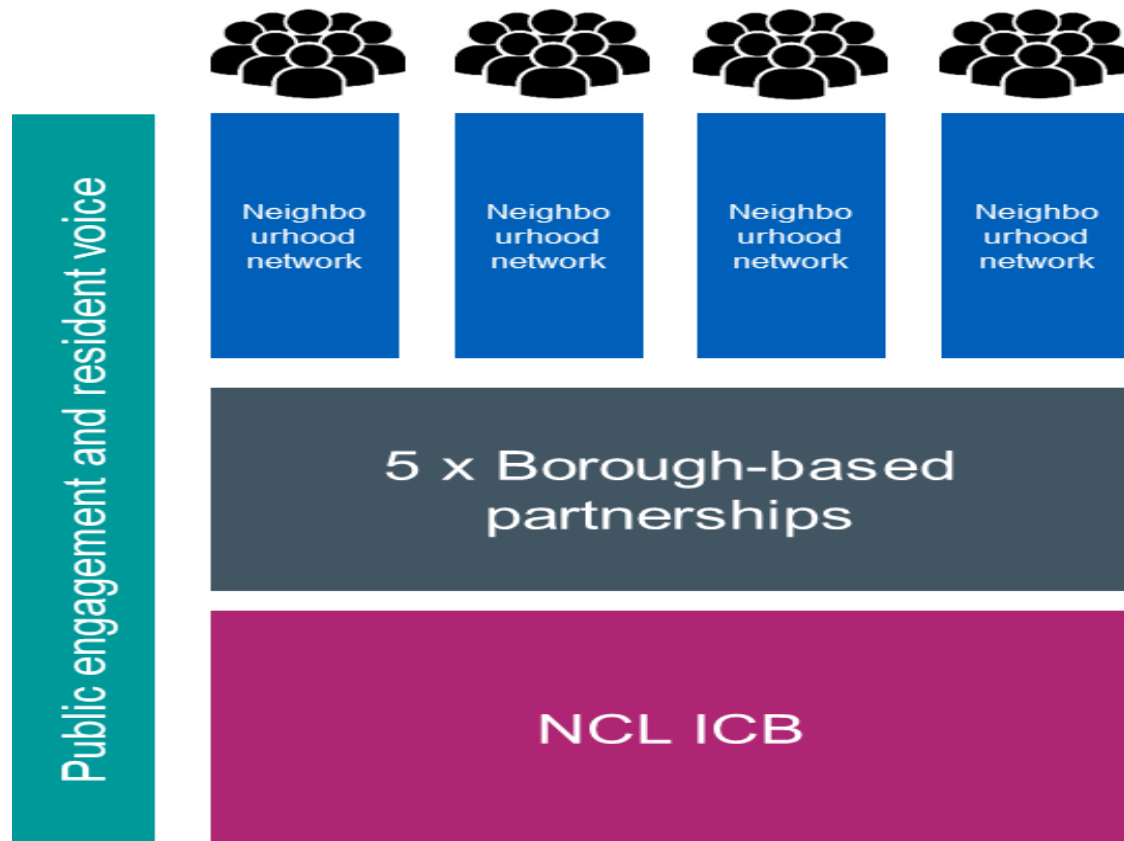
Place-based partnerships or **borough partnerships** include ICB members, local authorities, VCSE organisations, NHS trusts, Healthwatch and primary care.

Neighbourhoods

Building on PCNs, Neighbourhoods support multidisciplinary working between frontline teams, population health management and relationships with communities.

Where we are now

Together with system partners, we are designing what the North Central London Integrated Care System (NCL ICS) will look like at neighbourhood, place (borough) and system-level.



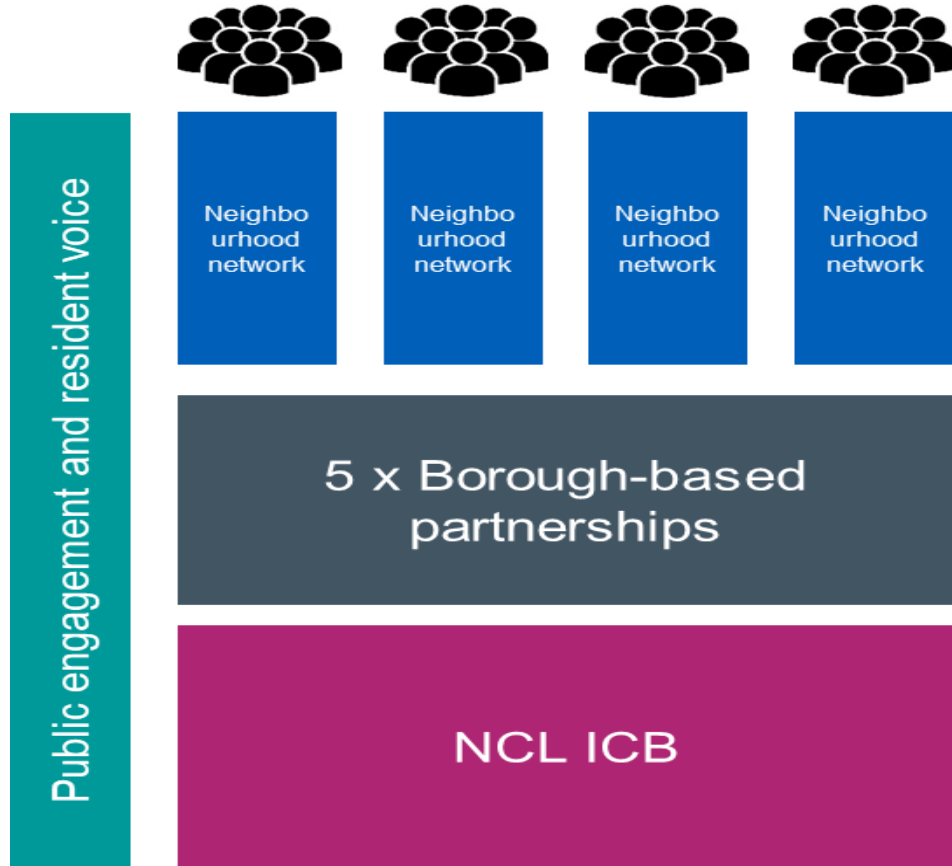
The core purpose of an Integrated Care System (ICS) is to:

- improve outcomes in population health and healthcare
- tackle inequalities in outcomes, experience and access
- enhance productivity and value for money
- help the NHS to support broader social and economic development.

The ideas behind system working

- Enabling population health approaches to tackle inequalities and wider determinants of health
- Driving new ways of planning and delivering across organisations
- Developing and supporting primary care networks
- Integration of care at neighbourhood and place level
- Supporting and developing our staff to ensure we have the workforce to meet the demands of a changing health and care system
- Create a health and care system that evaluates, learns and improves

Expectation of Place (Borough Level)



By Spring 2023 all 'Places' should adopt a **leadership and governance model with a single point of accountability (SPOA) across health and social care.**

There will be a single person, accountable for the delivery of the shared plan and outcomes for the place, working with local partners.

The plan will be underpinned by pooled or aligned resources, including an extensive proportion of services and spend held by the Place-based arrangement by 2026.

Ambitions for Place in NCL

- Borough Partnerships will reduce health inequalities through:
 - improving the quality and accessibility of health & care
 - tackling the wider determinants of health and wellbeing
- Prevention and early help will be embedded in partnership working locally
- We will work with residents to co-design and deliver integrated services at neighbourhood or place level for most complex, vulnerable or excluded
- Partnerships will support development of integrated frontline teams wherever this delivers improved experience and experience
- We will model collaborative behaviours – building trust, letting go and ceding to others where this will achieve the right outcome and agreed priorities
- We will come together to solve problems, with residents and community heard and in the room
- System, borough and provider will be seen as equal, inter-connected partnerships

Borough Partnership Functions

- Oversee shared statutory and 'core business' functions e.g. safeguarding and improvements in quality of service; delivery of transformation work in core shared areas
- Ensure improvements in quality and assurance – mutual accountability, peer challenge, quality improvement – recognising impact on health inequalities of differential access to care/support
- Drive co-design and co-production with local residents and stakeholders
- Publish a local partnership plan, including a core set of actions and deliverables that will work for and are reflective of the local area.
- Manage local risks – operational (e.g. access and performance), strategic and political, flag where this becomes a system risk for the ICS
- Identify local needs and assets
- Shape and refine the operating model for place – making sure delivery structure is integrated and reflects all key business in scope for local partnership working – bringing together transformation capacity over time
- Oversee impact of inequality and population health work & transformation work
- Have a shared set of financial duties including: identifying and delivering efficiency, transparency of budgets and spend, oversight of shared budgets, steering use of investment to support priorities and drive improvement
- Oversee key local transformation programmes and support innovation
- Respond to crises in joined up way

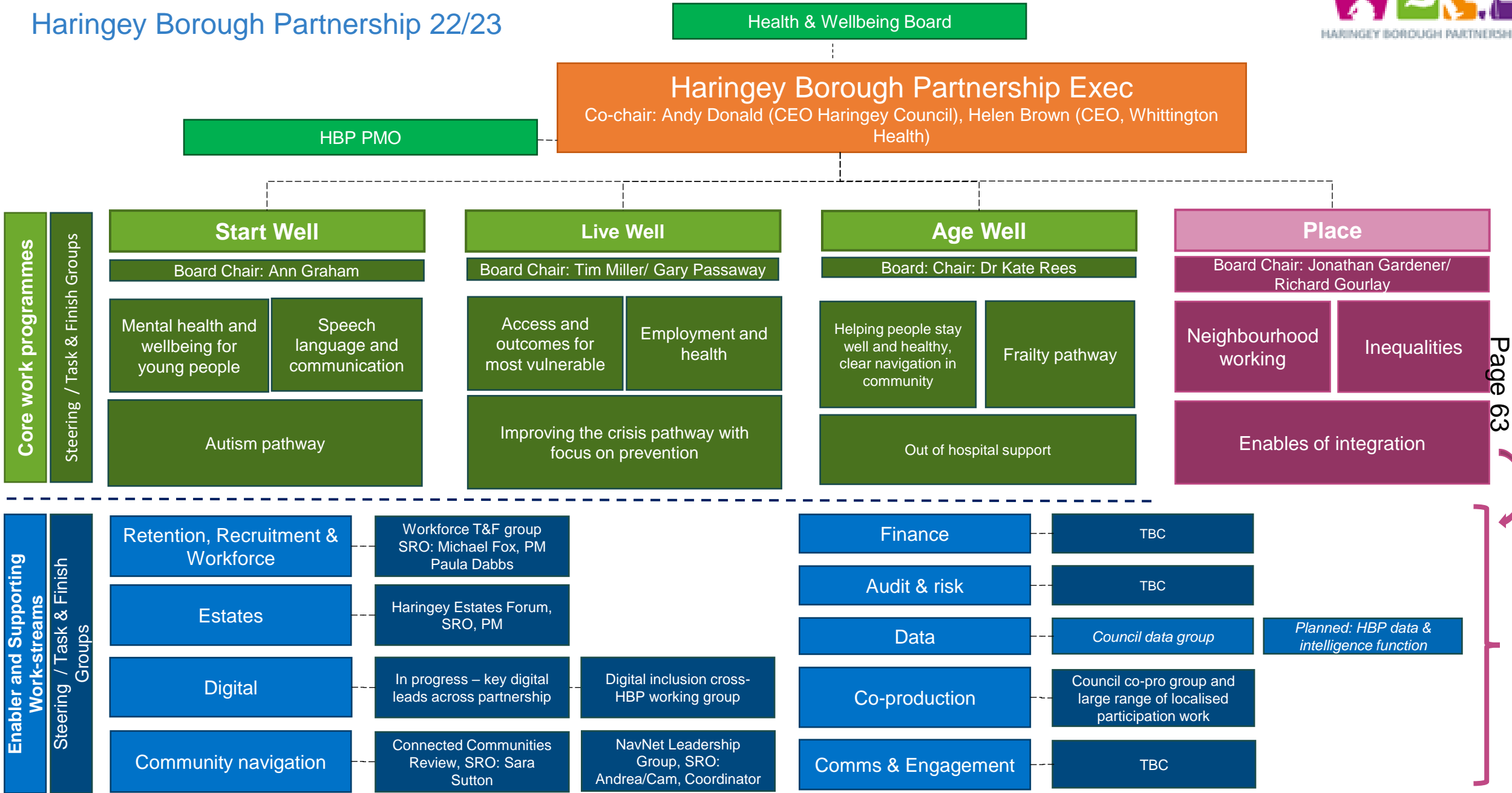
Borough Partnership Delivery Role

- Bring together directors, senior clinical/operation/professional leaders with local delivery responsibility
- Work together to ensure implementation
- Align plans around workforce, digital, communications and engagement data and insight across organisations
- Alignment between organisations on core and agreed priorities. Oversee delivery against milestones and escalate concerns

Health and Wellbeing Boards and Health Overview and Scrutiny Committees

- No change in legislation to roles / responsibilities of Health and Wellbeing Board
- No necessary change to Scrutiny arrangements. Potential opportunity for more joined up approach to public scrutiny and accountability – what does this look like?

Haringey Borough Partnership 22/23



Measuring outcomes –

A draft population health outcomes framework is being developed at NCL Level (example below)

We are looking to choose some local outcomes linked to our priorities and understand what interventions will help shift these outcomes

We would need to look closer at some of those outcomes to understand inequalities within the borough



Live Well (2)



Indicator	Unit	Period	North Central London				London value	England value	Barnet	Camden	Enfield	Haringey	Islington
			Recent trend	Count	Value	Compared to London							
Live Well: Early identification and improved care for people with mental health conditions													
Depression incidence 18+ years	%	2020/21	↓ Decreasing	17,372	1.3	Higher	1.1	1.4	1.1	1.6	1.1	1.0 (lowest)	1.6 (highest)
Estimated prevalence of common mental disorders: % of population (16+ years)	%	2017	–	232,334	20	Similar	19	17	16 (lowest)	19	19	22	23 (highest)
Percentage of people with SMI having physical health check*	%	2021/22 Q4	–	9,675	45		45	43	30 (lowest)	33	63 (highest)	47	57 (highest)
People entering IAPT (in month) as % of those estimated to have anxiety/depression	%	Jun-19	–	3,000	20		19	19	25 (highest)	16 (lowest)	22	20	17
Patients with severe mental health issues having a comprehensive care plan	%	2020/21	↓ Decreasing	8,997	46	Worse	52	43	41 (lowest)	43	45	55 (highest)	48
Adults in contact with secondary mental health services who live in stable and appropriate accommodation	%	2020/21	–	–	–		61	58	63	63	68 (highest)	58 (lowest)	65
Premature mortality in adults with severe mental illness (SMI)	per 100,000	2018 - 20	–	2,305	70	Better	103	104	69 (lowest)	113	78	101	145 (highest)
Suicide rate	per 100,000	2018 - 20	–	283	7.5	Similar	8.0	10.4	5.8 (lowest)	12.7 (highest)	5.8	8.0	8.3
Live Well: Reduced unemployment and increase in people working in fulfilling employment													
Percentage of people in employment	%	2020/21	–	740,300	71	Worse	75	75	73	70	66 (lowest)	74 (highest)	71
Employment of people with mental illness or learning disability (16-64 years)	%	2018 Q4	–	30,500	36	Worse	45	48	43	0*	30 (lowest)	49 (highest)	52
Percentage reporting a long-term Musculoskeletal (MSK) problem (16+ years)	%	2021	–	–	–		12	17	12	12	14 (highest)	11 (lowest)	12

These priorities are the basis of our emerging HBP Outcomes Framework

The Outcomes Framework represents our key ambitions we want to achieve as a partnership. It is underpinned by a logic model approach to map our work against each outcome.

Priorities		Outcomes	
Start Well	Giving children and young people the best start in life (0-25 years)	Ensure the first few years of every child's life will give them the long term foundations to thrive	
		All children across the borough will be happy and healthy as they grow up, feeling safe and secure in their family, networks and communities	
		Every young person, whatever their background, has a pathway to success for the future	
Live Well	Improving the health and wellbeing of working-age adults (aged from 16 to 65)	Reduced health inequalities and addressing severe and multiple disadvantage	
		People with disabilities or health conditions having access to good jobs that are right for them	
		Transforming mental health provision	
Age Well	Working together to support people with frailty (mainly aged over 65) to live and age well	Support people with frailty and their carers, including those who are have more complex needs, to age well	
		People with dementia are diagnosed as early as possible and that they and their carers get the right treatment, care and support	
		People with LTCs supported to live longer and healthier lives with access to safe, co-ordinated and high quality services	
		Older adults experiencing major health episodes or crises receive treatment and social support and recover	
		Enable staff and volunteers to work together to support people to age well	
Place	Developing localities and bringing integrated services closer into communities, tackling inequalities and integrating central enabler functions (e.g. digital)	Providing connected support at neighbourhood level, putting resident at the centre, with no wrong front door	
		Reduced health inequalities in access, experience and outcomes	
		People living healthy, independent lives, with access to good quality care and support when they need it	
		Joined up core enabler partnership functions (e.g. digital, comms)	

Governance

H&W Board (seminars alternate with formal HWBB meetings)

ToR: Yes; **Chair:** Cllr Lucia das Neves

Purpose: to carry out Board's statutory duties, to support and enable integrated service delivery, to prepare JSNAs and HWP strategies, to collaborate with other bodies across

borough boundaries

Membership: Local Authority Councillors, CCG, Healthwatch, DAS, DCYP, DPH, Deputy CEO, lay member, GP, Bridge Renewal Trust, NHSCB, Safeguarding

HBP Executive Meeting

ToR: Yes; **Chairs:** Andy Donald and Helen Brown

Purpose: Strategic alignment across partner organisations; addressing inequalities and managing long term demand, Ownership of Haringey Health & Wellbeing Strategy; Overseeing Borough Partnership Delivery Plan and response to Long Term Plan; Developing the Borough Partnership; Representing the Haringey Voice in NCL; Modelling the Haringey Way (the Haringey workforce behaviours and culture); Overseeing the performance metric measures and collective highlight reports for the boards

Org Memberships: NCL CCG, Haringey Council, NMUH, WHIT, GP Federation, Bridge Renewal Trust, BEH Mental Health Trust, Public Voice, GP Fed/PCNs

Membership: CEOs, Strategy and Ops (COOs/Director), DOFs

Place Partnership Board

ToR: Yes; **Chairs:** Jonathan Gardner director of strategy WH, Richard Gourlay director of strategy NM

Purpose: Developing localities and bringing integrated services closer into communities, tackling inequalities and integrating central enabler functions (e.g. digital)

Org Memberships: NCL ICB, Haringey Council, NMUH, WH, GP Federation, Bridge Renewal Trust, BEH Mental Health Trust, Public Voice

Membership: Directors, Assistant Directors, GP Rep, Councillor, VCS Rep, Heads of Service, Strategic Leads, Principle Social Worker

Start Well Partnership Board

ToR: Yes; **Chairs:** Ann Graham (Director of Children's services, LBH)

Purpose: Giving children and young people the best start in life (0-25 years)

Org Memberships: NCL CCG, Haringey Council, NMUH, WHIT, Bridge Renewal Trust, BEH Mental Health Trust, Public Voice

Membership: Directors, Assistant Directors, GP Rep, Councillor, VCS Rep, Heads of Service, Strategic Leads

Live Well Partnership Board

ToR: Yes; **Chairs:** Gary Passaway, (Managing Director, BEHMT) Tim Miller (Joint Assistant Director for Vulnerable Adults and Children LBH and NCL ICB)

Purpose: Improving the health and wellbeing of working-age adults (aged from 16 to 65)

Org Memberships: NCL CCG, Haringey Council, NMUH, WHIT, GP Federation, Bridge Renewal Trust, BEH Mental Health Trust, Public Voice, Central London Forward

Membership: CEO, Directors, Assistant Directors, Managing Director, GP Rep, VCS Rep, Heads of Service, Strategic Leads, Resident/Patient Rep

Age Well Partnership Board

ToR: Yes; **Chairs:** Kate Rees (London Cancer Alliance GP for Cancer and Age Well lead for Haringey)

Purpose: Working together to support people with frailty (mainly aged over 65) to live and age well

Org Memberships: NCL CCG, Haringey Council, NMUH, WHIT, GP Federation, Bridge Renewal Trust, BEH Mental Health Trust, Public Voice

Membership: CEO, Directors, Assistant Directors, GP Rep, VCS Rep, Heads of Service, Commissioning Manager, Public Health Rep

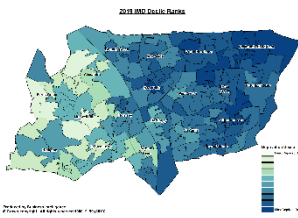
Our population – a London borough facing challenge

Population



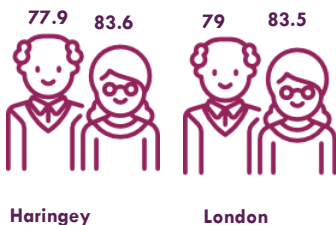
- About 263,400 people live in Haringey. By 2031, this is projected to change:
 - Age 0-19 ↓ -9%
 - Age 20-64 ↑ 6%
 - Age 65+ ↑ 40%

Deprivation



Haringey is ranked as the **7th** most deprived borough in London. Though deprivation varies greatly, with parts of the Borough being the some of the most deprived in England

Life Expectancy



Haringey men have one of the lowest life expectancies amongst London boroughs.

Long term conditions



Cardiovascular conditions (including hypertension and diabetes), cancers and respiratory conditions are the most prevalent long term conditions.

Mental health



Haringey has one of the highest prevalence of serious mental illness across London (1.37%), and is above the London and England averages of 0.96% and 1.11%, respectively.

Child poverty



11,894 children in Haringey are living in relative poverty, or 21.5% compared to the London rate of 20%.

Employment



Haringey has the second highest proportions of working age population claiming out-of-work benefits (8%) out of all the London boroughs. It is significantly higher than the London average of 5.7%.

Housing



Around 3,000 households (30 per 1,000) in Haringey are living in temporary accommodation (2020/21) the 3rd highest rate in London.

Safety



Higher levels of hospital admissions for violence (including sexual violence) in Haringey, 47.1 admissions per 100,000 population compared to 44.3 in London and 41.9 in England.

Questions for scrutiny

- How can scrutiny support and feedback on the development of our borough partnership?
- What does scrutiny need (info/insights) in order to carry out this role?
- Are there opportunities for connections between Adults and Health Scrutiny and other scrutiny committees within the council?
- Views on key areas where the borough partnership should focus delivery?
- Are there specific key areas highlighted in this pack that Scrutiny committee would like to focus on in the coming months.

Adults and Health Scrutiny Panel

Work Plan 2022 - 23

<p>1. Scrutiny review projects; These are dealt with through a combination of specific evidence gathering meetings that will be arranged as and when required and other activities, such as visits. Should there not be sufficient capacity to cover all of these issues through in-depth pieces of work, they could instead be addressed through a “one-off” item at a scheduled meeting of the Panel. These issues will be subject to further development and scoping. It is proposed that the Committee consider issues that are “cross cutting” in nature for review by itself i.e. ones that cover the terms of reference of more than one of the panels.</p>		
Project	Comments	Status
TBC		
TBC		

<p>2. “One-off” Items; These will be dealt with at scheduled meetings of the Panel. The following are suggestions for when particular items may be scheduled.</p>	
Date	Agenda Items
2022-23	
21 July 2022	<ul style="list-style-type: none"> • Cabinet Member Questions – Adults & Health • Place & Partnerships

15 September 2022	<ul style="list-style-type: none"> • Living Through Lockdown report (Joint Partnerships Boards) – Update on Council/NHS response to recommendations • Aids and Adaptions – Delays and Supplier/Contractor issues • Finance/Performance update
17 November 2022	<ul style="list-style-type: none"> • Haringey Safeguarding Adults Board (HSAB) Annual Report
8 December 2022 (Budget Meeting)	<ul style="list-style-type: none"> • Budget scrutiny
13 March 2023	<ul style="list-style-type: none"> • Cabinet Member Questions – Adults & Health • CQC Overview

Possible items to monitor or to be allocated as agenda items at Panel meetings:

- Transitions - monitoring of progress made at the People Board on how to improve support on transitions between Children's and Adult services.
- Irish Centre site – redevelopment of the former Irish Centre including the relocation of the Grace Organisation to the new site.
- Day opportunities – how to increase support for people experiencing dementia in the east of the Borough, including possibility of a centre of excellence for dementia in the east of the borough.
- Community mental health model / suicide prevention.